



CONSTRUCTION SOLUTIONS GROUP



1 EAST / FRONT ELEVATION
SCALE: 1/8" = 1'-0"

2 SOUTH / SIDE ELEVATION
SCALE: 1/8" = 1'-0"



3 NORTH / TOWN HALL SIDE ELEVATION
SCALE: 1/8" = 1'-0"

4 WEST / REAR ELEVATION
SCALE: 1/8" = 1'-0"

PROPOSAL

BID #2016-03

Town of Ledyard

Clerk of the Works Services
for Ledyard Police Facility

Submitted by:

Construction Solutions Group, LLC
P.O. Box 271860
West Hartford, CT 06127

Date:

July 20, 2014



(860) 306-7134

PO Box 271860, West Hartford, CT 06127

www.csgroup-llc.com

July 20, 2015

Mr. John Rodolico
Mayor
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339

RE: **Letter of Interest**
Clerk of the Works Services for Ledyard Police Facility Construction
BID # 2016-03

Mr. Rodolico:

Construction Solutions Group, LLC ("CSG") appreciates the opportunity to submit our Proposal for consideration to provide Clerk of the Works Services for the Ledyard Police Facility Construction. We are excited about the prospect of working on this project and are confident that our team possesses the experience to successfully manage the scope as identified in the Request for Proposals (RFP).

CSG's members have a combined construction experience of over 65 years with a value of over \$750 million. We have successfully managed many different types of institutional projects in varying roles and understand the importance of effectively representing the best interests of the Town and the building committee. Our proposed project team was compiled not only for our experience working together, but also for our related experience in providing the same services requested by the Town of Ledyard.

We have put together a team of experienced professionals with a history of working together on projects very similar in size, scope and complexity to the proposed police facility. Upon reviewing the Town of Ledyard's Scope of Services, we have concluded that our proposed team has provided the same services for numerous related projects as further described in our submittal.

We have reviewed the minimum qualifications that have been stipulated in your RFP and are confident that we would be the right fit for this assignment. We understand that the Town of Ledyard does not look for teams with limited experience; rather, for professionals that can effectively communicate and have experience and in-depth knowledge directly related to the desired scope of work. Our team's robust experience will help in the success of this project, rendering results that will exceed your expectations.

Please contact me directly at 860-306-7134 with any questions regarding this submittal.

Thank you for your consideration.

Sincerely,

James P. Giuliano, President
Construction Solutions Group, LLC

TABLE OF CONTENTS

Section I	OVERVIEW AND EXPERIENCE Company Profile Experience and References Client Testimonials Proposed Team Resumes of Key Personnel
Section II	COST PROPOSAL Estimated Manhours Fees for Services Insurance Requirements

SECTION I

OVERVIEW AND EXPERIENCE



COMPANY PROFILE

Construction Solutions Group, LLC (CSG) was established in 2014 by James P. Giuliano to provide Owner's Representation and related construction consulting services.

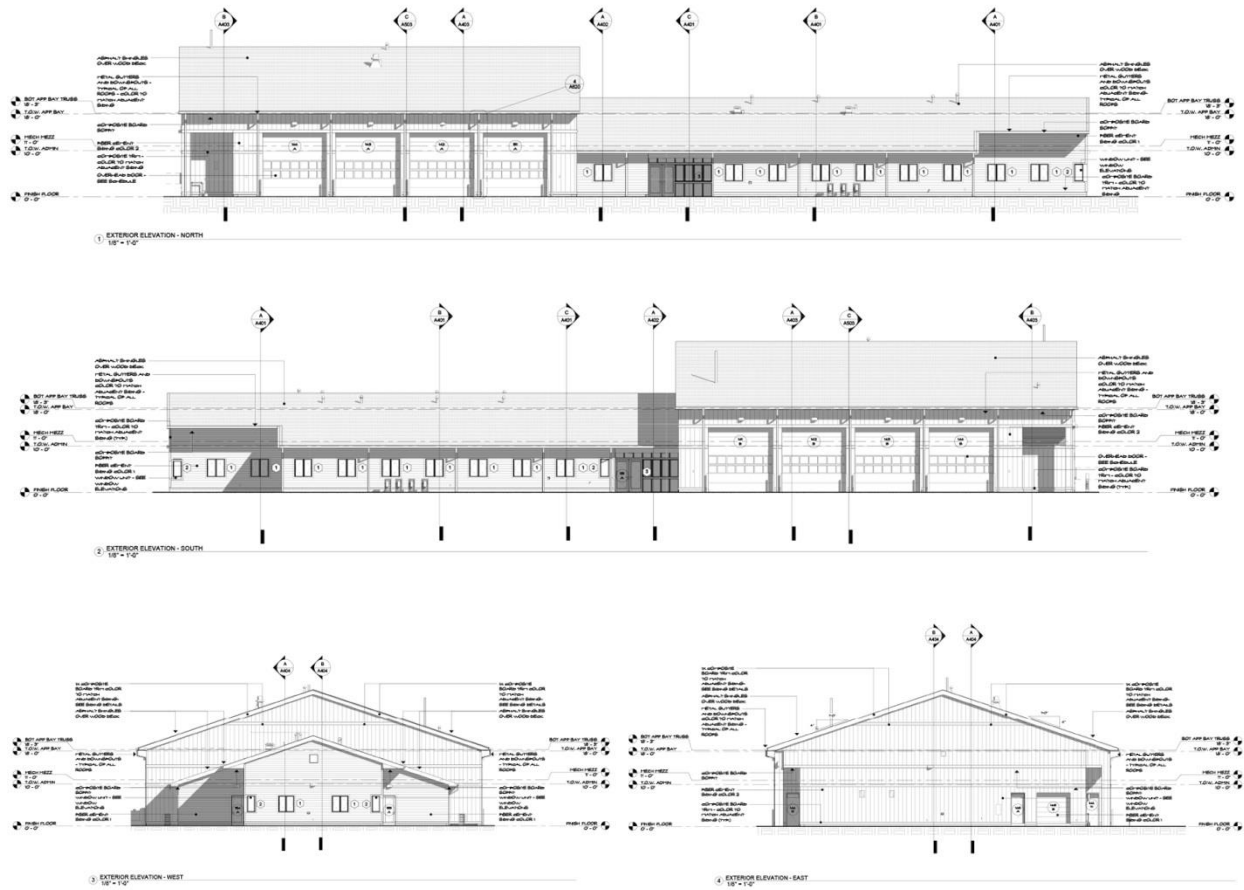
Prior to founding CSG, he was involved in commercial construction for 27 years working with construction management firms such as W.E. O'Neil Construction Company, TBI Construction Management, Gilbane and Capitol Region Education Council (CREC) where he was responsible for managing projects such as pharmaceutical research facilities, Federal building additions, tenant fit-out for corporate clients, school construction, and Veterans Administration hospitals.

CSG provides a level of expertise from their many years in the construction industry that is not comparable to its competitors. CSG does not provide construction owner's representative/program management services as an aside to other core services such as move management or commissioning – rather, **construction owner's representative services is our core service**. Our staff serves as an extension of yours – working with your best interests in mind throughout all phases of project planning, design and construction.

Areas of specialization include:

- Feasibility Studies
- Consultant Contract Negotiations
- Site Acquisition Assistance
- Project Schedule Development
- Oversight of Design Process
- Management of Regulatory Approval Process
- Value Engineering
- Monitoring of Construction Activities
- Budget Reporting
- Change Order Review and Negotiation
- CM/GC Payment Application Review
- Bidding Oversight
- Construction Administration
- Education Services
- Procurement Services
- FF&E/Move Management Services

EXPERIENCE AND REFERENCES



Wallingford Fire Station

Wallingford, Connecticut

Budget:

\$3,400,000

Contact Information:

Richard Heidgerd, Chief - Town of Wallingford Department of Fire and Emergency Services
203-294-2730

CSG was recently selected to provide Clerk-of-the-Works services for the construction of a new 14,759 square foot, two-story, four-bay fire station on a greenfield site located on North Farms Road. Once completed, the facility will serve as a combination volunteer/full-time fire station.

EXPERIENCE AND REFERENCES



Hartford Stage Company - Phase 2B Renovations

Hartford, Connecticut

Budget:

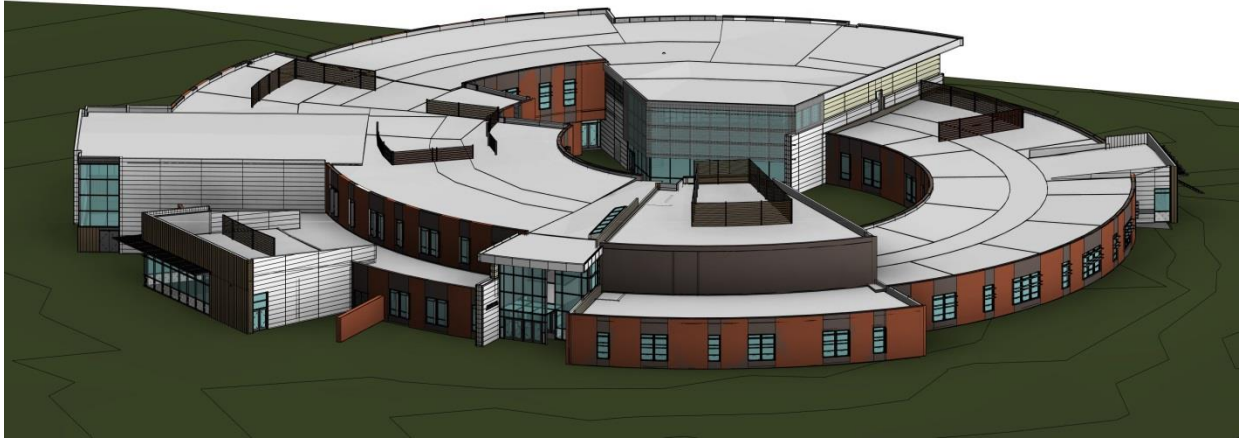
\$4,200,000

Contact Information:

Michael Stotts, Managing Director - Hartford Stage Company
860-520-7142

CSG was selected for the next phase of renovations at Hartford Stage Company, following the completion of two previous phases (1 and 2A). Phase 2B renovations, which will be managed by CSG and will prove to be the most expensive and challenging to date, consist of adding an elevator, expanding the main lobby, relocating the box office, upgrading the HVAC systems, enhancing the theatrical lighting system, and various cosmetic improvements.

EXPERIENCE AND REFERENCES



Charter Oak International Academy

West Hartford, Connecticut

Budget:

\$43,275,000

Contact Information:

Mr. Robert Palmer, Director of Plant and Facility Services - Town of West Hartford
860-561-7925

CSG was recently selected to provide Clerk-of-the-Works services for the new Charter Oak International Academy Intradistrict Magnet School. This new energy efficient 87,000 square foot structure, featuring state-of-the-art infrastructure, will be built on the same site as the existing facility. Once construction has completed the existing facility will be removed.

EXPERIENCE AND REFERENCES



Goodwin College Early Childhood Intradistrict Magnet School Expansion

East Hartford, Connecticut

Budget:

\$20,000,000

Contact Information:

Mr. Bryant Harrell, Vice President for Physical Facilities and Information Technology - Goodwin College
860-913-2037

CSG was selected for this \$20 million expansion of Goodwin College's current program. The project consists of a new 34,223 square foot structure adjacent to the recently opened existing building. The program will remain based on the Reggio Emilia model and house grades 1-3. Construction is expected to start in early spring of 2016.

ADDITIONAL REFERENCES

Richard Heidgerd*
Chief, Department of Fire and Emergency
Services
Town of Wallingford
203-294-2730

Mr. Jerry Emlet***
Vice President, Finance
Goodwin College
860-727-6761

Mr. Alvin Bingham*
AA/CC Supervisor
**Commission on Human Rights and
Opportunities**
860-541-4709

Mr. Robert Emma***
Principal
Amenta Emma Architects
860-549-4725

Mr. Barry Svigals***
Partner
Svigals + Partners
203-786-5110

Ms. Theresa Kane, Ed.D***
Superintendent of Schools
Town of East Windsor
860-623-3346

Mr. Michael Stotts*
Managing Director
Hartford Stage Company
860-520-7142

Mr. Mark Scheinberg***
President
Goodwin College
860-727-6757

Robert Palmer***
Director, Plant & Facilities
Town of West Hartford
860-561-7925

Mr. William Hardy***
President
FIP Construction
203-271-0356

Mr. Richard Labrie***
Owner
Public Management Associates
413-568-1069

Mr. Ron Denny***
Vice President/Deputy Operations Manager
Turner Construction Company
203-410-4331

Mr. Kenneth Carney*
Chair, Building Committee
City of West Haven
203-530-0006

NOTES:

- * References for Jim Giuliano
- ** References for Chris Cykley
- *** References for Jim Giuliano and Chris Cykley

CLIENT TESTIMONIALS

Mr. Barry Svigals
Partner
Svigals + Partners

"Working with Jim in the past I found that he has the ability of solving issues from a unique perspective. His experiences of working for major construction management firms, a major subcontracting firm and owning a successful subcontracting firm of his own allows him to see situations from many different points of view thereby offering solutions promptly and acceptable to all parties."

Mr. Bob Emma
Principal
Amenta Emma Architects

"I had the good fortune of working with Jim on Goodwin College's Pathways Academy of Design and Technology while Jim was employed at CREC. Jim's integrity, work ethic, and ability to keep a multi-faceted and unusually large team of designers, owners, and construction manager focused was integral to the success of the project."

Mr. Mike Stotts
Managing Director
Hartford Stage Company

"CSG is playing a vital role in the largest and most expansive phase of our multi-year renovation project. We needed an owner's representative that had experience in complicated construction projects with a unique set of needs, such as theatrical construction. Jim Giuliano has brought a high level of expertise and coordination to our team. We are looking forward to the successful completion of the project in September, thanks to CSG's assistance."

Mr. Bryant Harrell
Vice President for
Physical Facilities and
Information Technology
Goodwin College

"Goodwin College worked closely with Jim Giuliano on three past projects totaling \$80 million during his tenure at Capitol Region Education Council. He was an organized and driven professional - he kept construction projects moving and held all team members accountable for their responsibilities. His expertise in the construction of education facilities and his overall involvement in the project was critical to its success - which is exactly why we hired CSG for our current \$20 million Early Childhood Interdistrict Magnet School Expansion."

Mr. Ken Carney
Chair
West Haven High School Building Committee

"Integrity, dependability and professionalism are just a few words that best describe James Giuliano. Several obstacles imposed by the State and City would have normally terminated the project. Mr. Giuliano handled each of these issues with great determination always resulting in a successful outcome. As the building committee chair I have had to work with a diversity of people who have different interests concerning the project. Mr. Giuliano has worked with all interested parties imposing a calmness while protecting the interests of the owner."

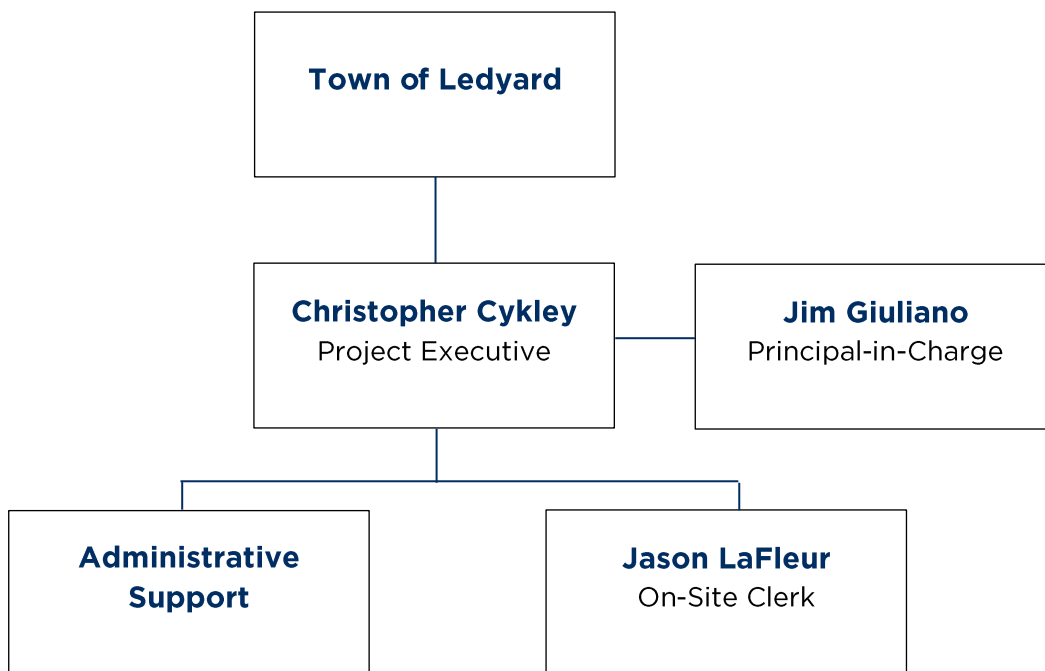
PROPOSED TEAM

Jim Giuliano will be the Principal-in-Charge for CSG. Christopher Cykley will be the Project Executive and will serve as the Town of Ledyard's primary point of contact. Jim and Chris will be assisted by Jason LaFleur, the Town's on-site Clerk.

Jim and Chris are two seasoned professionals with experience working together on new construction projects throughout the state – details of which can be found in the *Experience and References* section of this submittal.

Jason will be responsible for the day-to-day activities and ensuring compliance with all requirements of the Scope of Services. Jim and Chris will be responsible for ensuring that the Town of Ledyard's expectation are met throughout the course of the project, and will be supporting Jason as required.

Our proposed team organization is illustrated below. Resumes for these individuals are provided on the following pages.



James Giuliano, MCCPO

MANAGER AND FOUNDER

Project Role: Principal-in-Charge

EDUCATION

- B.S. Industrial Technology, Concentration in Construction Management, Central Connecticut State University
- M.B.A., Concentration in Finance, Rensselaer Polytechnic Institute Hartford (In progress)

CERTIFICATIONS

- OSHA 10-Hour Site Safety Certificate

AFFILIATIONS

- Massachusetts Certified Public Purchasing Official (MCPPO)
- Certified Dementia Practitioner (CDP)



CAREER PROFILE

Mr. Giuliano has substantial experience in construction and a thorough technical knowledge that spans all major construction methods. His expertise includes the ability to work with design professionals as well as construction personnel. His complete understanding of practices and methods allows him to evaluate impacts to both budget and schedule while ensuring the highest value. Prior to founding Construction Solutions Group, he was involved in commercial construction for 27 years working with construction management firms such as W.E. O'Neil Construction Company, TBI Construction Management, Gilbane and Capitol Region Education Council (CREC) managing projects such as pharmaceutical research facilities, Federal building additions, tenant fit-out for corporate clients, school construction, and Veterans Administration hospitals.

PROJECT EXPERIENCE

Goodwin College Early Childhood Interdistrict Magnet School Expansion to Grades 1-5, East Hartford CT

As Executive in Charge, assisting the college with the programming of the new facility as well as guidance through the Office of School Facilities (OSF) processes. Responsibilities will also consist of managing the architect and construction manager selection process. This project is a combination of a renovation of an existing 10,000 SF facility and a 3,000 SF addition that will connect the renovated facility with the current Early Childhood facility.

Hartford Stage Company, Phase 2B Main Lobby Renovations

As Executive in Charge, overseeing the design and renovation of the existing main lower lobby and construction of an exterior glass multi-story elevator wing. All work must be complete within the theaters "off-season" consisting of two months.

Wallingford Fire Station, Wallingford, CT

As Executive in Charge providing Clerk-of-the-Works services for a new 14,759sf fire station.

Broad Brook Elementary School Permanent Modular Project

As a consultant to the Board of Education, providing direction and support services for a 14,000sf addition to the Town's elementary school. Such services include coordination between Town boards and commissions as well as providing guidance regarding the Office of School Facilities processes and procedures.

Charter Oak International Academy Elementary School, West Hartford, CT

As Clerk of the Works, overseeing construction of a new 83,000 SF school. The project is expected to achieve LEED Gold status.

West Hartford Schools – Close-out

As Executive in Charge to manage the Office of School Facilities close-out process for 11 Town of West Hartford school projects.

West Haven High School Additions and Renovations, West Haven, CT

As a consultant to CREC, assisting in providing Owner's Representative services for the additions and renovations to the 277,000sf \$124,000,000 West Haven High School. Services include coordination of City departments, Office of School Facilities interaction and management and assistance with the City's financing.

ADDITIONAL EXPERIENCE PRIOR TO CONSTRUCTION SOLUTIONS GROUP

- West Haven High School Additions and Renovations, West Haven, CT
- East Hampton High School Additions and Renovations, East Hampton, CT
- CREC Medical Professions and Teacher Preparation Academy, New Britain, CT
- CREC Public Safety Academy, Enfield, CT
- International Magnet School for Global Citizenship, East Hartford, CT
- Reggio Magnet School for the Arts, Avon, CT
- Connecticut River Academy, East Hartford, CT
- Academy for Advanced Design and Technology, East Hartford, CT
- Goodwin College Early Childhood Magnet School, East Hartford, CT
- Carmen Arace Intermediate and Middle School, Bloomfield, CT
- Metacomet Elementary School, Bloomfield, CT
- Laurel Elementary School, Bloomfield, CT
- Vernon E. Cleaves Vocational Agricultural Center at Lyman Hall High School, Wallingford, CT
- East Hartford-Glastonbury Magnet School, Glastonbury, CT
- Waterbury Arts Magnet School and Palace Theater Renovation, Waterbury, CT
- Connecticut Natural Gas Operations Facility, East Hartford, CT
- The Learning Corridor, Hartford, CT
- Bell Atlantic offices, Pearl River, NY.
- West Haven Veterans Hospital Addition and Renovation, West Haven, CT
- Boehringer Ingelheim Pharmaceuticals Research Building and Administration Building, Danbury, CT

Christopher Cykley

PROJECT EXECUTIVE

Project Role: Project Executive

EDUCATION • B.S. Civil Engineering, University of Hartford

CERTIFICATIONS • OSHA 30-Hour Site Safety Certificate

AFFILIATIONS • OSHA Authorized Construction Trainer
• Sigma Alpha Epsilon Fraternity, University of Hartford



CAREER PROFILE

Mr. Cykley has over 18 years of diverse experience in site construction, surveying, engineering, design, construction management, general contracting, program management and as Owner's Representative for both private and public projects. He is experienced with interfacing with owners, contractors and vendors to effectively manage the total budget, coordinate schedules and oversee the construction process from the conceptual / programming stage through occupancy.

PROJECT EXPERIENCE

Charter Oak International Academy Elementary School, West Hartford, CT

As Clerk of the Works, overseeing construction of a new 83,000 SF school. The project is expected to achieve LEED Gold status.

West Hartford Schools – Close-out

CSG was asked to manage the Office of School Facilities close-out process for 11 Town of West Hartford school projects. Jim Giuliano is managing that process.

ADDITIONAL EXPERIENCE PRIOR TO CONSTRUCTION SOLUTIONS GROUP

- West Haven High School Additions and Renovations, West Haven, CT
- East Hampton High School Additions and Renovations, East Hampton, CT
- Broad Brook Elementary School Addition, East Windsor, CT
- Westbrook Schools Capital Projects, Westbrook, CT
- Connecticut River Academy, East Hartford, CT
- Academy for Advanced Design and Technology, East Hartford, CT
- Goodwin College Early Childhood Magnet School, East Hartford, CT
- CREC Public Safety Academy, Enfield, CT
- Southern Connecticut State University, School of Business, New Haven, CT
- Christ the Redeemer Church Addition, Milford, CT

- Whitney Center Assisted living, Hamden, CT
- Perry Hill Elementary School Additions and Renovations, Shelton, CT
- Mauro Sheridan Technology Academy Addition and Renovation, New Haven CT
- West Hills Elementary School Renovations and Addition, New Haven, CT
- L. W. Beecher Micro Society Magnet School Additions and Renovations, New Haven, CT
- Jackie Robinson Elementary School, New Haven, CT
- Platt Technical High School Renovations, Orange, CT
- State of Connecticut Police Academy Renovation and Addition, Meriden, CT
- CVS Store #693, Chicopee, MA

Jason LaFleur

ASSISTANT PROJECT MANAGER

Project Role: On-Site Clerk

EDUCATION

- Northeastern University

CAREER PROFILE

Jason's career in construction spans over 20 years. Jason owned and managed a successful construction company performing renovations on both residential and commercial projects. His attention to detail and uncompromising standards of quality have given him a reputation as a high quality contractor.

PROJECT EXPERIENCE

Hartford Stage Company, Phase 2B Main Lobby Renovations

As Assistant Project Manager, overseeing the design and renovation of the existing main lower lobby and construction of an exterior glass multi-story elevator wing. All work must be complete within the theaters "off-season" consisting of two months.

Wallingford Fire Station, Wallingford, CT

As Assistant Project Manager providing Clerk-of-the-Works services for a new 14,759 sf fire station.

ADDITIONAL EXPERIENCE PRIOR TO CONSTRUCTION SOLUTIONS GROUP

Lattimer Lane

Renovations to transform an existing building into a temporary school.

Fisher Lane

Alterations to an existing building transforming the space for educational use.

CREC Front Portico

Renovations to the front entrance of CREC's main building. Attention to detail was critical on this project since it was a historic building.

Tenant Fit-Out, Maier Design Group

Interior fit-out for an architectural firm at Bushnell on the Green in Hartford, CT

Numerous residential remodeling projects

SECTION II

COST PROPOSAL



MANHOUR ESTIMATES

2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	TOTAL
Jim Giuliano Principal-in-Charge Chris Cykley Project Executive	--							8	8	8	8	8	40
Jason LaFleur Assistant Project Manager	--							26	53	79	84	84	326
Administrative Support	--							Incl.	Incl.	Incl.	Incl.	Incl.	0

2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	TOTAL
Jim Giuliano Principal-in-Charge Chris Cykley Project Executive	8	8	8	8	8	8	8	8	8	8	--	--	80
Jason LaFleur Assistant Project Manager	84	84	84	84	84	84	84	84	42	42	--	--	756
Administrative Support	Incl.	Incl.	Incl.	Incl.	Incl.	Incl.	Incl.	Incl.	Incl.	Incl.	--	--	Incl.

PROPOSED FEES

	Total Manhours 2015	Total Manhours 2016	Proposed Hourly Rate	TOTAL
Jim Giuliano Principal-in- Charge Chris Cykley Project Executive	40	80	\$120.00	\$14,400.00
Jason LaFleur Assistant Project Manager	326	756	\$85.00	\$91,970.00
Administrative Support	Incl.	Incl.	\$35.00	\$0
				\$106,370.00

General Comments:

- Total Fee: \$106,370.00
- Duration: 15 months (August 2015 - October 2016)
- Equal monthly payments: \$7,091
- Pricing structure pursuant to RFP page 4, item 3.
- Lump Sum Fee hours are as requested in the RFP and are estimated and negotiable upon further discussions with the Town of Ledyard

Exclusions:

- Legal Fees
- Specialty financial consultants
- Postage/overnight delivery services
- Drawing reproductions
- Travel
- Copies
- On-site office with power heat, telephone and data, furniture

Reimbursable Expenses (billed at 1.15 times actual costs):

- Mileage
- Postage/overnight services
- Drawing reproductions
- Parking
- Travel
- Copies
- Legal Fees

INSURANCE REQUIREMENTS

CSG has reviewed the Town of Ledyard's stated minimum insurance requirements. It is our understanding that the selected proposer, upon the signing of the formal contract, will be required to deliver an insurance certificate in amounts, companies and terms acceptable to the Town. We hereby express our willingness to negotiate mutually acceptable conditions prior to commencing work on this project.

We have attached our current Certificate of Insurance for reference.





CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

7/17/2015

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Wentworth-Deangelis 74 Batterson Park Road Farmington CT 06032		CONTACT NAME: PHONE (A/C, No. Ext): (860) 676-3073 FAX (A/C, No): (860) 676-2217 E-MAIL ADDRESS:	
INSURED Construction Solutions Group, LLC P.O. Box 271860 West Hartford CT 06127		INSURER(S) AFFORDING COVERAGE INSURER A: Associated Industries Insurance INSURER B: Torus Specialty Ins. Co. INSURER C: Hartford Underwriters Ins. Co. INSURER D: Admiral Insurance Company INSURER E: INSURER F:	

COVERAGES**CERTIFICATE NUMBER: 14-15 master****REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	GENERAL LIABILITY			AES1032103	10/27/2014	10/27/2015	EACH OCCURRENCE \$ 1,000,000
	☒ COMMERCIAL GENERAL LIABILITY						DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000
	☐ CLAIMS-MADE ☒ OCCUR						MED EXP (Any one person) \$ 5,000
							PERSONAL & ADV INJURY \$ 1,000,000
							GENERAL AGGREGATE \$ 2,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:						PRODUCTS - COMP/OP AGG \$ 2,000,000
	☒ POLICY ☐ PRO-JECT ☐ LOC						\$
A	AUTOMOBILE LIABILITY			AES1032103	10/27/2014	10/27/2015	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000
	☐ ANY AUTO						BODILY INJURY (Per person) \$
	☐ ALL OWNED AUTOS						BODILY INJURY (Per accident) \$
	☒ HIRED AUTOS						PROPERTY DAMAGE (Per accident) \$
	☐ SCHEDULED AUTOS						\$
B	☒ UMBRELLA LIAB			73084L140ALI	10/27/2014	10/27/2015	EACH OCCURRENCE \$ 2,000,000
	☐ EXCESS LIAB						AGGREGATE \$ 2,000,000
	☐ DED ☐ RETENTION \$						\$
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below			6S60UB-2E54706-4-14	10/27/2014	10/27/2015	☒ WC STATUTORY LIMITS ☐ OTHER E.L. EACH ACCIDENT \$ 500,000 E.L. DISEASE - EA EMPLOYEE \$ 500,000 E.L. DISEASE - POLICY LIMIT \$ 500,000
D	Professional Liability			E0000027150-01	10/27/2014	10/27/2015	Each Claim \$ 1,000,000 Aggregate \$ 1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

CERTIFICATE HOLDER**CANCELLATION**

To Whom It May Concern

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Jessica Bloking/JB