

**The Whiting-Turner Contracting Company
2 Enterprise Drive, Suite 504
Shelton, CT 06484**



**CLERK OF THE WORKS SERVICES PROPOSAL
for**

**Ledyard Police Facility, Ledyard Connecticut
Bid # 2016-03**



Proposal Due Date: Monday, July 20, 2015 @ 1:00PM

Submitted to:

Office of the Mayor, Town of Ledyard, 741 Colonel Ledyard Highway, Ledyard, CT



1. Letter of Interest / Company Background
2. Relevant Projects
3. Contractor's Statement of Qualifications (A305)
 - A. CT State License & List of State Licenses
 - B. Major Projects – Active and Completed
 - C. Proposed Team
4. Staffing Proposal and Fee
5. Qualifications
6. Addendum
7. Letters of Recommendation

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FOUNDED 1909

THE WHITING-TURNER CONTRACTING COMPANY

(INCORPORATED)

ENGINEERS AND CONTRACTORS

CONSTRUCTION MANAGEMENT
GENERAL CONTRACTING
DESIGN-BUILD
SPECIALTY CONTRACTING
OFFICE/HEADQUARTERS
RETAIL/SHOPPING CENTERS
HEALTH CARE
BIO-TECH/PHARMACEUTICAL
HIGH-TECH/CLEANROOM

The Whiting-Turner Contracting Co.
2 Enterprise Drive, Suite 504
Shelton, CT 06484
203-789-8700
FAX 203-929-4150
www.whiting-turner.com

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MULTI-FAMILY RESIDENTIAL
ENVIRONMENTAL
BRIDGES, CONCRETE

July 20, 2015

Office of the Mayor
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339

Attn: Mr. Charles Karno

RE: **BID No:** 2016-03
Project Name: Request for Proposals for Clerk of the Works Services – Ledyard Police Facility

Mr. Karno,

Thank you for your consideration of Whiting-Turner for the Clerk of the Works Services relating to the construction of the new Ledyard Police Facility to be constructed adjacent to the Ledyard Town Hall. We are very excited about the opportunity to join the team and play a major role in the success of this project. Enclosed is the response to your request for proposals. As you will see, Whiting-Turner is highly qualified and has extensive experience with similar Municipality and Clerk of the Works projects.

As you review our submission, you will find we are offering a seasoned project team led by myself, Raj Patel, lead project manager, and Chris Haley, project manager. Our team has the right combination of construction experience to make sure the Ledyard Police Facility is a success.

Please let us know if you need anything further from Whiting-Turner at this time. Otherwise, we look forward to the opportunity to working with The Town of Ledyard on this exciting project and developing a successful relationship for years to come.

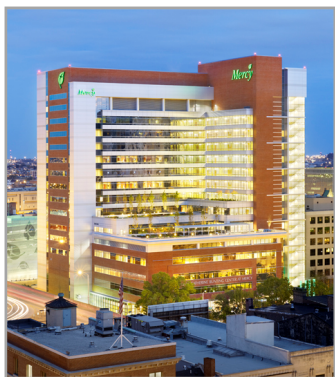
Very truly yours,

THE WHITING-TURNER CONTRACTING COMPANY



J. Scott Breig, LEED® AP
Division Vice President/Project Executive





History

- 1909: G.W.C. Whiting and LeBaron Turner, MIT classmates, founded the firm
 - Philosophy of engineer-run company is established
 - Integrity and customer delight form the basis for the firm's value system
- 1938: Whiting hires Willard Hackerman, 19-year-old civil engineering graduate of Johns Hopkins University
- 1955: Hackerman is named as company's second president
- 2014: Timothy Regan is named as company's third president

Mission

The mission of Whiting-Turner is to build on our reputation for integrity, excellence, experience and leadership as the nation's finest construction organization by:

- Continuously improving the quality of our work and services
- Constantly striving to exceed each client's expectations
- Maintaining our dedication to the highest moral principles
- Providing our people with a challenging, secure and safe environment in which to achieve personal career goals

Financial Strength

- 5A-1 Dun & Bradstreet rating (only top 30 *ENR* domestic builder)
- Financially independent - no money borrowed since 1938
- \$4 billion bonding capacity
- Excellent insurance coverage

Organization

- 2,530 construction professionals nationwide
- Decentralized structure promotes enthusiasm and accountability
- Personnel cross-trained in all construction systems and services
- Project teams supported by specialized corporate services:
 - Building Information Modeling (BIM) and Virtual Design and Construction (VDC)
 - Mechanical and electrical
 - Cost engineering and scheduling
 - Safety

Nationwide Offices



NORWALK COMMUNITY COLLEGE

Location

Norwalk, Connecticut

Cost

\$22,502,880

Owner

Norwalk Community College

Architect

Mitchell Giurgola Architects, LLP

Delivery Method

Construction Administrator

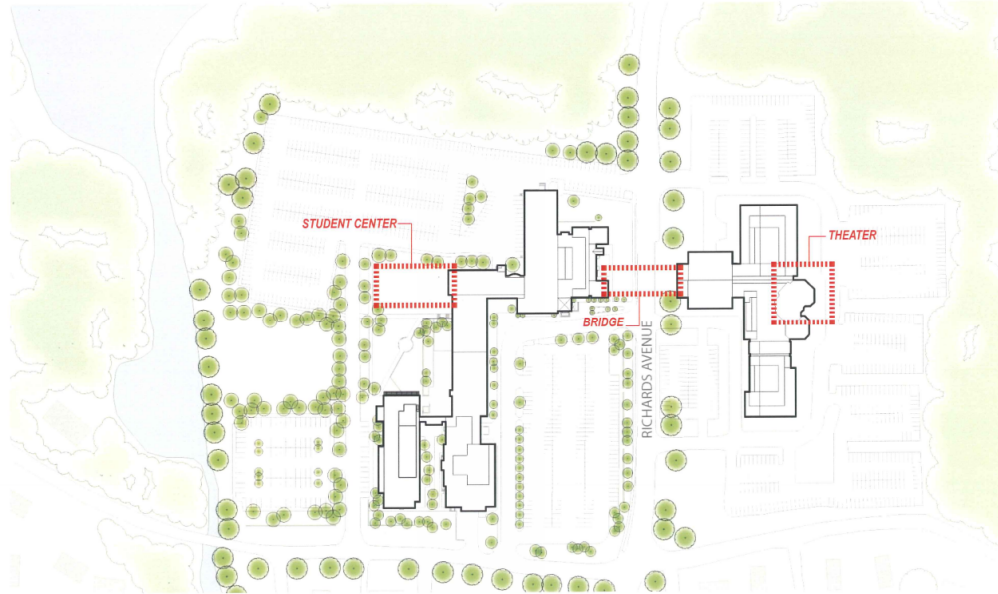
PROJECT REFERENCES

OWNER REFERENCE:

Ms. Lisa Humble
Project Manager
State of Connecticut
Department of Construction Services
860-713-5823

ARCHITECT REFERENCE:

Mr. John Doherty
AIA, LEED AP
Mitchell Giurgola Architects, LLP
212-663-4000



Scope of Services

Norwalk Community College's Master Plan is composed of three separate projects with each of their own priorities for completion. The project involves new construction with associated renovations as well as renovation of existing building areas. The new construction will occur at two separate locations on campus. One new addition will be at the West Campus building creating a new student center, new food service/kitchen facility and new dining area. The second new addition will be a raised pedestrian bridge that will span Richards Avenue and connect the East Campus with the West Campus. The pedestrian bridge is planned to also serve as a gathering space as well as a walkway connector, and as a visual gateway to the Norwalk Community College's campus. The associated interior building renovations at both the East Campus and West Campus buildings will affect the existing Library, the existing Theater and the existing educational culinary laboratory spaces. All new building additions and interior building renovation work shall be done in one construction project phase while maintaining full non-interrupted operation of the College. The anticipated construction cost is \$22,502,880.00

WESTCHESTER'S RIDGE HILL

Location

Yonkers, New York

Cost

\$510,000,000

Owner

Forest City Ratner Companies

Architect

Studio 5 Partnership

Delivery Method

Construction Administrator

PROJECT REFERENCES

OWNER REFERENCE:

Mr. Scott Stutman
Senior Vice President
Forest City Ratner Companies
718-923-8533

ARCHITECT REFERENCE:

Mr. Allen Weitzman, AIA
Partner
Studio 5 Partnership
201-652-0555, ext. 215



Preconstruction and construction labor and resources provided to act as the owner's program manager during the construction of Westchester's Ridge Hill, a development of 84 acres. The project features approximately 2.5 million SF of total development, of which 1.2 million SF will be dedicated to retail tenants. To compliment the retail spaces, the project includes 150,000 SF of office space, over 800 residential apartments and five precast parking structures providing over 4,000 parking spaces. Off-site work includes replacing a bridge that spans the New York State Thruway, as well as constructing and improving over 2,000' of on/off ramps and service roads. The project also features the construction of over 3,000' of road that flanks an active Con Edison substation to provide a second means of access to the site.

STATE UNIVERSITY OF NEW YORK UPSTATE MEDICAL CENTER NEW ACADEMIC BUILDING

Location

Syracuse, New York

Cost

\$27,000,000

Owner

State University Construction Fund

Architect

Ewing Cole

Delivery Method

Construction Administrator

PROJECT REFERENCES

OWNER REFERENCE:

Mr. Randall Hajeck
Senior Project Coordinator
State University Construction Fund
518-320-3214

ARCHITECT REFERENCE:

Mr. Peter Welsh, PE,SE
Principal, Director of Structural Engineering
Ewing Cole
215-625-4618



Construction of a 73,000 GSF academic building attached to the existing medical campus. The building includes a boiler plant, assembly hall, nursing and physical therapy classrooms and educational spaces. The building is a steel frame on deep foundations with a curtainwall and metal panel exterior skin. The building is located on a steep slope site nestled between three existing buildings in an urban environment. *The project is expected to obtain LEED Silver certification.*

STATE UNIVERSITY OF NEW YORK – NEW SCIENCE BUILDING

Location

New Paltz, New York

Cost

\$35,000,000

Owner

State University Construction Fund

Architect

Zimmer, Gunsul, Frasca Architects, LLP

Delivery Method

Construction Administrator

PROJECT REFERENCES

OWNER REFERENCE:

Mr. Richard Finkel
Facilities Program Coordinator
State University Plaza
518-320-3208

ARCHITECT REFERENCE:

Carol Smith
AIA, LEED AP BD+C
Zimmer, Gunsul, Frasca Architects, LLP
202-380-3081



SUNY New Paltz Science Building: Preconstruction and Manager for new ground-up 74,000 SF science building located at the main entrance to the campus. Preconstruction services included a project labor agreement study and subsequent negotiation, CPM schedule development, constructability review, design review, and MWBE outreach. Construction services include complete contract administration, safety inspections, testing & inspections, quality control, MWBE tracking, payment processing, reporting and interfacing with Owner, Campus, Contractor and Design Team.

YALE UNIVERSITY “BUNDLING” PROGRAM

Location
New Haven, Connecticut

Cost
Cost Confidential

Owner
Yale University

Delivery Method
Construction Manager at Risk

PROJECT REFERENCES

OWNER REFERENCE:

Yale University
Mr. Michael E. Schrier, AIA
Director of Project Management
Facilities Planning & Construction
203-737-1510



Scope of Services

To provide preconstruction, procurement and CM construction services on multiple projects awarded during the calendar year. Projects consisted of laboratory, vivarium, office, classroom, exterior façade, roof and infrastructure renovations.

Preconstruction Services

Attended meetings during the preconstruction phase. Identify potential impacts that the proposed project scope will have on the surrounding community. Provide estimating services at conceptual, schematic, preliminary design, design development and CDs as requested. Perform detailed value engineering to keep the project on budget through all phases of preconstruction, planning and scheduling to minimize impact to the surroundings, developed quality control, safety and logistics plans. We also provided constructability reviews of each set of drawings, focusing on feasibility, impact on surroundings, as well as cost.

Procurement Services

Defined bid procurement schedule that falls within all of Yale’s approval periods. Create and define specific bid packages for each project to optimize cost and value. Develop extensive bid list of prequalified subcontractors for each project. Lead scope reviews of subcontractor’s bids and provide bid leveling and analysis for each bid package. Develop guaranteed maximum price submission for each project.

Construction Services

Provide construction management services throughout the duration of the project. This includes:

- Supervision and direction of the work.
- Coordinate local authorities and apply for and pull all related permits and inspections.
- Create, maintain and report on the status of all required submittals.

- Obtain, review and forward to the owner and design team all submittals for the project.
- Receive RFI's, review, develop and suggest possible solutions and forward to design team.
- Track and review all potential changes to the project for cost and schedule impacts. Review for validity and ensure all claims are per contract.
- Create and enforce project specific safety program. Document all inspections, incidents and violations.
- Ensure construction procedures are following LEED® guidelines.
- Schedule and conduct job progress meetings and coordination meetings and distribute minutes.
- Develop, enforce and update a comprehensive CPM schedule for the projects, incorporating all owner related items.
- Enforce jobsite specific quality control program through inspections of submittals, materials and equipment prior to and after installation for conformance to the construction contract documents.
- Provide a detailed and comprehensive punchlist.
- Oversee and coordinate the commissioning of the building systems by the contractors and project consultants.

Specific Techniques or Unique Methods

During the preconstruction phase, Whiting-Turner utilized past cost and schedule data that we have developed performing similar work. With this information we were able to develop accurate estimates and schedule timelines in the conceptual phase. Whiting-Turner refined the estimate as the project progressed throughout design, to ensure the project stayed on budget. We also reviewed the design documents during preconstruction, performing constructability reviews to identify any potential errors or coordination issues prior to issuance of bid documents.

During construction, the Whiting-Turner superintendent coordinated with all applicable parties, (owner, users, design team, contractors) to develop specific two-week and one-month look-ahead schedules, that correlate to the CMP project schedule. We updated the GMP project schedule on a monthly basis, showing progress from the previous month. This report will include a summary of activities that are behind schedule and planned corrective action on how to recover any lost time.

To control cost we utilized the standard Whiting-Turner practices; checking scope to ensure it was not owned by a contractor, performing estimates and where economically feasible, recommended lump sum work orders for changes. As for coordinating, developing and maintaining correspondence, submittals, and RFI's during construction with the other construction team members, we implemented the use of a FTP site where all team members were able to share and exchange comments and information easily, as well as review and approve documents.

TOWN OF EAST HARTFORD FIRE HOUSE NO. 5

Location

East Hartford, Connecticut

Cost

\$5,650,000

Owner

Town of East Hartford

Architect

Silver Petrucelli & Associates, Inc.

Delivery Method

General Contract

PROJECT REFERENCES

OWNER REFERENCE:

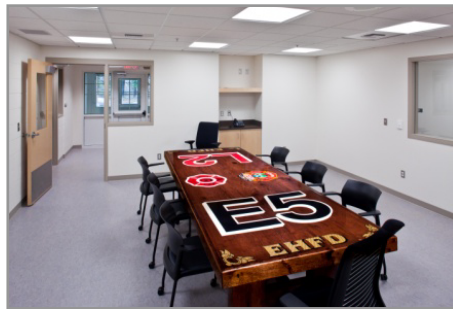
Chief John Oates
Fire Chief
East Hartford Fire Department
860-291-7400

OWNER REP. REFERENCE:

Mr. Robert Fazzina
Project Manager
The Associated Construction Company
860-296-4114

ARCHITECT REFERENCE:

Mr. David Stein
Architect
Silver Petrucelli
203-230-9007



The project was new construction of a single-story 16,000 SF fire house with a wood truss roof construction and a brick exterior with composite siding. The facility includes sleeping quarters, a kitchen and dining facility, a training room, a fitness area, and locker and shower facilities. Two double-deep bays house the engine and rescue company. *This project achieved LEED® Gold certification and is the first LEED Gold fire station in Connecticut.*

THE PENNSYLVANIA STATE UNIVERSITY SCHOOL OF ARCHITECTURE & LANDSCAPE ARCHITECTURE

Location

State College, Pennsylvania

Cost

\$20,000,000

Owner

The Pennsylvania State University

Architect

WTW Architects

Delivery Method

General Contract

PROJECT REFERENCES

OWNER REFERENCE:

Mr. Tim Heltman
Project Manager
The Pennsylvania State University
814-865-6475

ARCHITECT REFERENCE:

Mr. Joe Nagy
Architect
WTW Architects
412-321-0550



Awarded 2007 Best New Building Design in USA by Chicago Athenaeum

Construction of a 120,000 SF, four-story office/studio/classroom building with partial basement. Building paving removal, site utility modifications, landscape development and other site improvements. The building has a steel frame, masonry and copper cladding exterior with motorized windows. *The project achieved a LEED® Gold Certification.*

CLASSICAL MAGNET SCHOOL

Location

Hartford, Connecticut

Cost

\$26,386,450

Owner

City of Hartford

Architect

Schoenhardt Architecture + Interior Design

Delivery Method

Design/Build



Conversion of a 116,000 SF office building into a magnet school for grades six through 12 including science laboratories, kitchen, cafeteria, locker rooms and band/choral rooms. The scope also included construction of a 26,400 SF addition with a gym, a two-story entry lobby and a state-of-the-art black box theater. The first 200 students moved into temporary classroom space in the existing building four months after direction to proceed. The school continued to operate on the site through the remaining two years of construction. Six separate turnovers were completed to deliver additional program space to the school as early as possible.

PROJECT REFERENCES

OWNER REFERENCE:

Mr. Tim Sullivan (Former Principal, Classical Magnet School)
Assistant Superintendent for Operations
Capital Region Education Council
111 Charter Oak Avenue
Hartford, Connecticut 06106
(860) 247-2732 (office)
tsullivan@crac.org

CONSTRUCTION ADMINISTRATOR:

City of Hartford
Ms. Petina Killiany
Associate Vice President
ARCADIS U.S., Inc.
213 Court Street, Suite 700
Middletown, Connecticut, 06457
860-704-6100

DEVELOPER:

National Development Council
Mr. Daniel Marsh III, Director
708 3rd Avenue
Suite 710
New York, New York 10017
212-682-1106

ARCHITECT REFERENCE:

Schoenhardt Architecture + Interior Design
Mr. Bill Clegg, Principal
Two Tunxis Road, Suite #116
Tariffville, Connecticut 06081
860-658-4496

"Whiting-Turner gave a fair price and delivered a great product...They understood the client's needs and worked the project around those needs. It was refreshing to feel that honesty was an important part of their company."

Mr. Timothy J. Sullivan Jr.
Principal
Classical Magnet School

CITY OF ALEXANDRIA NEW POLICE FACILITY

Location

Alexandria, Virginia

Cost

\$54,800,000

Owner

City of Alexandria

Architects

HDR, Inc.
Dewberry

Delivery Method

Construction Management at-Risk

PROJECT REFERENCES

OWNER REFERENCE:

Ms. Irina Jamison
Project Manager
City of Alexandria
703-746-3209

ARCHITECT REFERENCE:

Mr. Kent Bonner AIA, NCARB, LEED AP BD+C
Principal, Associate Vice President, Design
HDR, Inc.
703-518-8592



This project entailed the construction of a 136,000 SF police headquarters and operations facility with three stories above grade and one basement level. The facility included interview rooms, an evidence processing lab, a gym, locker and shower area, an emergency communications center, meeting rooms and assembly space. The facility also included a 184,000 SF, 500-space, five-story, precast parking garage, a 50-space surface visitor parking lot and a small maintenance facility building. *This project received LEED® Gold certification and was awarded the 2012 Excellence in Design Award in the Government/Institutional category by Environmental Design Construction (EDC) Magazine.*

**AIA®****Document A305™ – 1986****Contractor's Qualification Statement**

The Undersigned certifies under oath that the information provided herein is true and sufficiently complete so as not to be misleading.

SUBMITTED TO: Office of the Mayor , Town of Ledyard

ADDRESS: 741 Colonel Ledyard Highway
Ledyard, CT 06339

SUBMITTED BY: The Whiting-Turner Contracting Company

NAME: Raju Patel, Project Manager

ADDRESS: 2 Enterprise Drive, Suite 504
Shelton, CT 06484

PRINCIPAL OFFICE: 300 East Joppa Road
Baltimore, Maryland 21286

☒ Corporation

☐ Partnership

☐ Individual

☐ Joint Venture

☐ Other

NAME OF PROJECT: *(if applicable)* Ledyard Police Facility

TYPE OF WORK: *(file separate form for each Classification of Work)*

☒ General Construction

☐ HVAC

☐ Electrical

☐ Plumbing

☒ Other: *(Specify)* Clerk of the Works Service

§ 1 ORGANIZATION

§ 1.1 How many years has your organization been in business as a Contractor? 106

§ 1.2 How many years has your organization been in business under its present business name? 106

§ 1.2.1 Under what other or former names has your organization operated?

N/A

§ 1.3 If your organization is a corporation, answer the following:

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ADDITIONS AND DELETIONS:

The author of this document has added information needed for its completion. The author may also have revised the text of the original AIA standard form. An *Additions and Deletions Report* that notes added information as well as revisions to the standard form text is available from the author and should be reviewed. A vertical line in the left margin of this document indicates where the author has added necessary information and where the author has added to or deleted from the original AIA text.

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

This form is approved and recommended by the American Institute of Architects (AIA) and The Associated General Contractors of America (AGC) for use in evaluating the qualifications of contractors. No endorsement of the submitting party or verification of the information is made by AIA or AGC.

- § 1.3.1 Date of incorporation: April 12, 1934
§ 1.3.2 State of incorporation: Maryland
§ 1.3.3 President's name: Timothy J. Regan
§ 1.3.4 Vice-president's name(s)

Anthony G. Moag, Senior Executive Vice President and COO
Charles A. Irish, Senior Executive Vice President and Executive Advisor to the President
Len A. Cannatelli, Executive Vice President
Stephen P. Duffy, Executive Vice President
Frank R. Palmer, Executive Vice President
W. Daniel White, Executive Vice President
Daniel M. Bauer, Senior Vice President
Joaquim M. DaSilva, Senior Vice President
Keith A. Douglas, Senior Vice President
Ronald M. Eisenberg, Senior Vice President
Michael F. Ernst, Senior Vice President
Kempton C. Haile, Senior Vice President
Stephen J. Lambertson, Senior Vice President
Paul N. Schmitt, Senior Vice President
Richard L. Vogel, Senior Vice President

- § 1.3.5 Secretary's name: Stephen Duffy
§ 1.3.6 Treasurer's name: W. Daniel White

§ 1.4 If your organization is a partnership, answer the following:

- § 1.4.1 Date of organization:
§ 1.4.2 Type of partnership (if applicable):
§ 1.4.3 Name(s) of general partner(s)

N/A

§ 1.5 If your organization is individually owned, answer the following:

- § 1.5.1 Date of organization:
§ 1.5.2 Name of owner:

N/A

§ 1.6 If the form of your organization is other than those listed above, describe it and name the principals:

N/A

§ 2 LICENSING

§ 2.1 List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration or license numbers, if applicable.

Please see the attached list of State Licenses

§ 2.2 List jurisdictions in which your organization's partnership or trade name is filed.

Please see the attached list of State Licenses

§ 3 EXPERIENCE

§ 3.1 List the categories of work that your organization normally performs with its own forces.

Concrete, carpentry, general construction, foundations, pipefitting and millwright work

§ 3.2 Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)

§ 3.2.1 Has your organization ever failed to complete any work awarded to it?

No

§ 3.2.2 Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers?

Whiting-Turner is rarely involved in litigation. However, since the company typically constructs approximately 800 projects per year and enters into approximately 15,000 subcontracts annually, there are obviously bound to be some disagreements that reach the litigation stage, a few with owners, others claims by subcontractors often involving mechanic's liens. The vast majority of these matters are eventually settled. Also, there are occasional accidents and claims of injuries, principally by employees of subcontractors, which result in litigation. The various insurance carriers involved typically defend these matters

§ 3.2.3 Has your organization filed any law suits or requested arbitration with regard to construction contracts within the last five years?

Yes. There have been a few suits against owners for non-payment and a few suits against subcontractors for non-performance

§ 3.3 Within the last five years, has any officer or principal of your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details.)

No

§ 3.4 On a separate sheet, list major construction projects your organization has in progress, giving the name of project, owner, architect, contract amount, percent complete and scheduled completion date.

In the interest of brevity, we have included a list for the vice president under whom this project will fall

§ 3.4.1 State total worth of work in progress and under contract:

n progress: \$11.355 billion; backlog: \$6.288 billion (as of 6/2015)

§ 3.5 On a separate sheet, list the major projects your organization has completed in the past five years, giving the name of project, owner, architect, contract amount, date of completion and percentage of the cost of the work performed with your own forces.

In the interest of brevity, we have included a list for the vice president under whom this project will fall

§ 3.5.1 State average annual amount of construction work performed during the past five years:

\$4.647 billion (2010-2014)

§ 3.6 On a separate sheet, list the construction experience and present commitments of the key individuals of your organization.

Please see the attached list of resumes of each team member

§ 4 REFERENCES

§ 4.1 Trade References:

Peter Gisondi Painting
11 Harding Avenue
White Plains, New York 10606
Mr. Peter Gisondi

914-948-2023

Paul Dinto Electrical Contractors, Inc.
121 Turnpike Drive
Middlebury, Connecticut 06762
Mr. Paul Dinto, President
203-575-9473

Manafort Brothers, Inc.
414 New Britain Ave.
Plainville, Connecticut 06062
Mr. Michael Tarsi, Vice President of Engineering
860-229-4853

RJB Contracting, Inc.
588 Winstead Road
Torrington, Connecticut 06790
Mr. Ray Barbieri, President
860-496-7503

Harry Grodsky & Company, Inc.
33 Shaws Lane, PO Box 880
Springfield, Massachusetts 01101-0880
Mr. Jeff Grodsky, Owner
413-785-1947

Ralph Camputaro & Sons
One Enterprise Drive
North Branford, Connecticut 06741
Mr. Dennis Camputaro
203-483-0330

Cives Steel Company
103 Lipman Road
August, Maine 04332
Mr. Larry Morgan, President and General Manager
404 915-7241

Ernest Peterson, Inc.
1830 Broad Street
Hartford, Connecticut 06114
Mr. Malcolm Ross
860-522-4271

Tucker Mechanical
368 Research Parkway
Meriden, Connecticut 06450
Mr. Bob Turner
203-630-2506

Professional Electrical Contractors of Connecticut
100 Access Road
Norwood, MA 02062
Mr. Jim Bisson

781-440-2927

The Welch Corp.
35 Electric Ave.
Brighton, MA 02135
Mr. Bill Peckham / Mr. David Welch
617-254-7550

S&F Concrete Inc.
166 Central Street
Hudson, MA 01749
Mr. Bassel Isreb
978-310-8250

Capco Steel
33 Acorn Street
Providence, RI 02903
Mr. David Michaels
401-861-1220

J.C., Cannistraro, LLC
80 Rosedale Road,
PO BOX 413
Watertown, MA 02471
Mr. Tom Kosik
617-926-0092

Arden Engineering Constructors, LLC
505 Narragansett Park Drive
Pawtucket, RI 02861
Mr. Gary N. Robert
401-727-3500

Wayne J. Griffin Electric, Inc
116 Hopping Brook Road
Holliston, MA 01746
Mr. Tommy J. Lee
508-429-8830

§ 4.2 Bank References:

PNC Bank, N.A.
2 Hopkins Plaza
P.O. Box 1477
Baltimore, Maryland 21203
Mr. John Hehir, Senior Vice President
410-237-4573

M&T Bank
100 East Pratt Street, 17th Floor
Baltimore, Maryland 21202
Ms. Anne Kurtz, Senior Vice President
410-986-5636

§ 4.3 Surety:

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User Notes: (825510960)

§ 4.3.1 Name of bonding company:

Zurich American Insurance Company; bonding capacity: \$4 billion

§ 4.3.2 Name and address of agent:

HMS Insurance Associates, Inc.
20 Wight Avenue, Suite 300
Hunt Valley, Maryland 21030
Mr. Craig Bancroft, Senior Vice President
410-337-9755

§ 5 FINANCING

§ 5.1 Financial Statement. Confidential and Not for Public Posting
Available Upon Request

§ 5.1.1 Attach a financial statement, preferably audited, including your organization's latest balance sheet and income statement showing the following items:

Current Assets (e.g., cash, joint venture accounts, accounts receivable, notes receivable, accrued income, deposits, materials inventory and prepaid expenses);

Net Fixed Assets;

Other Assets;

Current Liabilities (e.g., accounts payable, notes payable, accrued expenses, provision for income taxes, advances, accrued salaries and accrued payroll taxes);

Other Liabilities (e.g., capital, capital stock, authorized and outstanding shares par values, earned surplus and retained earnings).

§ 5.1.2 Name and address of firm preparing attached financial statement, and date thereof:

CliftonLarsonAllen LLP
Timonium Corporate Center
9515 Deereco Road, Suite 500
Timonium, Maryland 21093
Date of Statement: 12/31/14

§ 5.1.3 Is the attached financial statement for the identical organization named on page one?

Yes

§ 5.1.4 If not, explain the relationship and financial responsibility of the organization whose financial statement is provided (e.g., parent-subsidiary).

N/A

§ 5.2 Will the organization whose financial statement is attached act as guarantor of the contract for construction?

Yes

§ 6 SIGNATURE

§ 6.1 Dated at this 17th day of July 2015

Name of Organization: The Whiting-Turner Contracting Company

By: J. Scott Breig

Title: Division Vice President

§ 6.2

M being duly sworn deposes and says that the information provided herein is true and sufficiently complete so as not to be misleading.

Subscribed and sworn before me this 17th day of July 2015

Notary Public:

My Commission Expires:

8.31.19



STATE OF CONNECTICUT
DEPARTMENT OF CONSUMER PROTECTION
165 Capitol Avenue ♦ Hartford Connecticut 06106

Attached is your Major Contractor registration. This registration is not transferable. Questions can be emailed to the Occupational & Professional Licensing Division at dcp.occupationalprofessional@ct.gov.

Visit our web site at www.ct.gov/dcp to verify licensure and download applications.

RECEIVED

JUN 22 2015

THE WHITING - TURNER
CONTRACTING CO.

THE WHITING TURNER CONTRACTING CO
MONICA DIMON
195 CHURCH ST 10TH FLOOR
NEW HAVEN, CT 06510-2009

STATE OF CONNECTICUT

DEPARTMENT OF CONSUMER PROTECTION

MAJOR CONTRACTOR
WHITING TURNER CONTRACTING CO
MONICA DIMON
195 CHURCH ST 10TH FLOOR
NEW HAVEN, CT 06510-2009

LIC. / REG NO.	EFFECTIVE	EXPIRES
MCO.0900097	07/01/2015	06/30/2016

SIGNED

STATE OF CONNECTICUT ♦ DEPARTMENT OF CONSUMER PROTECTION

Be it known that

WHITING TURNER CONTRACTING CO (THE)
MONICA DIMON

195 CHURCH ST 10TH FLOOR
NEW HAVEN, CT 06510-2009

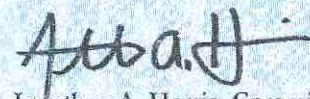
is certified by the Department of Consumer Protection as a

MAJOR CONTRACTOR

Registration # MCO.0900097

Effective: 07/01/2015

Expiration: 06/30/2016


Jonathan A. Harris, Commissioner



State	License Number (If applicable)	Applicable Certificates	Renewal
Alabama	21350	Contractors License	07/31/15
Arizona	ROC079287 Class B	Certificate of Authority	06/30/15
Arkansas	0059990413	Certificate of Authority	04/30/15
California	311107	Certificate of Authority	07/31/15
Colorado	Not Required	Certificate of Authority	N/A
Connecticut	900097	Certificate of Authority	06/30/15
Delaware	1993108941	Contractor-Resident, Certificate of Authority	12/31/15
D.C.	70100533	Business License	12/31/15
Florida	CGC061762	Certificate of Authority	08/31/16
Georgia	GCC0000924	State License	06/30/16
Illinois	Not Required	Certificate of Authority	N/A
Indiana	Not Required	Certificate of Authority	N/A
Iowa	C096864		03/29/15
Kansas	Not Required	Certificate of Authority	N/A
Kentucky	Not Required	Certificate of Authority	N/A
Louisiana	5588	Certificate of Authority	04/08/15
Maine	Not Required	Certificate of Authority	N/A
Maryland	03835416	Business License	04/30/15
Massachusetts	Not Required	Certificate of Authority	N/A
Michigan	Not Required	Certificate of Authority	N/A
Minnesota	Not Required	Certificate of Authority	N/A
Mississippi	11504	Certificate of Responsibility	01/30/15
Missouri	Not Required	Certificate of Authority	N/A
Montana	34415	Certificate of Authority	02/16/16
Nevada	0033400	Certificate of Qualification	06/30/15
New Hampshire	Not Required	Certificate of Authority	N/A
New Jersey	Not Required	Certificate of Authority	N/A
New Mexico	85386	Permit License	05/31/16
New York	Not Required	Certificate of Authority	N/A
North Carolina	3099	Certificate of Authority	12/31/15
North Dakota	25155 Class A		03/01/14
Ohio	Not Required	Certificate of Authority	N/A
Oklahoma	Not Required	Certificate of Authority	N/A
Oregon	97161	Certificate of Authority	09/29/14
Pennsylvania	Not Required	Certificate of Authority	N/A
Rhode Island	Not Required	Certificate of Authority	N/A
South Carolina	G-10775	Certificate of Authority, Bidder's License	10/31/16
South Carolina	629	Construction Manager Certificate	N/A
South Dakota	73-001-520529450E- ET-001 (Tax License)	Certificate of Authority	N/A
Tennessee	00029564	Certificate of Authority	08/31/16
Texas	Not Required	Certificate of Authority	N/A
Utah	273858-5501		11/30/15
Vermont	Not Required	Certificate of Authority	N/A
Virginia	2701-000748	Certificate of Authority	03/31/17
Washington	600-594-886	Certificate of Authority	10/01/14
West Virginia	WV001768	Certificate of Authority	08/12/15
Wisconsin	1152271	Certificate of Authority	10/18/14

MAJOR PROJECTS - ACTIVE & COMPLETED

ACTIVE PROJECTS LISTING			
Owner Project Name	Architect	Contract Amount	Completion Date
University of Connecticut Downtown Hartford	Robert A.M. Stern Architects	\$77,000,000	2017
The Commonwealth of Massachusetts UMASS, Amherst Physical Science Building	Wilson Architects	\$85,000,000	2017
University of Connecticut Putnam Refectory Renovations	Amenta/Emma Architects, P.C.	\$17,000,000	2016
Alexion Pharmaceuticals Inc. 101 College Street	Elkus Manfredi Architects, Ltd.	\$105,000,000	2016
Commonwealth of Massachusetts Greenfield Trial Court - New Facility	Leers Weinzapfel	\$53,773,514	2016
Sacred Heart Academy Renovation	David Thompson Architects	\$1,754,139	2015
Yale University W-ISTC 1/3 Lab Renovation	Svigals & Partners, LLP	Cost Confidential	2015
University of Connecticut Front Street Lofts	JKR Partners, LLC	\$33,229,888	2015
Town of Stratford Victoria Soto School	Tai Soo Kim Partners	\$15,443,365	2015
Town of New Canaan Town Hall Renovations and Additions	KSQ Architects	\$13,683,032	2015
Williams College Weston Hall Renovation	Architectural Resources Cambridge Inc.	\$9,500,000	2015
UMASS Amherst Champions Center Basketball Facility	JCI Architecture	\$24,380,000	2015
Yale University Payne Whitney Gym Exterior Renovation Phase 3A	Wiss, Janney, Elstner Associates, Inc.	Cost Confidential	2015

MAJOR PROJECTS - ACTIVE & COMPLETED

COMPLETED PROJECTS LISTING (Last five years)			
Owner Project Name	Architect	Contract Amount	Completion Date
UCONN Health Center CLAC Tower Renovation	Perkins+Will	\$15,000,000	2015
American Multi-Cinema, Inc. (AMC) AMC North Dartmouth, MA	Lickel Architecture	\$3,776,150	2015
American Multi-Cinema, Inc. (AMC) AMC Methuen Reseating Remodel	BRR Architecture	\$4,000,000	2015
American Multi-Cinema, Inc. (AMC) AMC Framingham DIT/Reseating Remodel	BRR Architecture	\$6,258,417	2014
AMC Braintree 10 Interior Remodel	BRR Architecture	\$1,800,000	2014
Williams College Weston Field Renovation	CHA Companies	\$18,000,000	2014
The Jackson Laboratory Jackson Laboratory for Genomic Medicine	Tsoi/Kobus & Associates Architects	\$113,000,000	2014
Middlesex Hospital Shoreline Medical Center	The S/L/A/M Collaborative / Fuss & O'Neill / Giuffrida Engineering Inc.	\$19,870,267	2014
The Container Store Cranston, RI	Good Fulton & Farrell Architects	\$3,263,136	2014
Yale University Payne Whitney Gym Exterior Renovation - Phase 1 & 2	Wiss, Janney, Elstner Associates, Inc.	Cost Confidential	2014
Albany Medical Center C Building OR Renovations	TRO Jung/Brannen	\$10,000,000	2014
American Airlines AA BOS Hangar 9 Relocation	Giuliani Associates Architects	\$8,043,334	2014
Yale University Lanman-Wright Hall Renovation	Apicella + Bunton Architects LLC	Cost Confidential	2014
Yale University Sterling Law Building Exterior Renovation	N/A	Cost Confidential	2014
Yale University Sterling Law Building Served Renovations	Newman Architects LLC	Cost Confidential	2014
UMASS Amherst Life Science Laboratories	Wilson Architects	\$133,000,000	2013
Yale University YSM W-B31 Third Floor Lab Renovation	TLB Architecture	Cost Confidential	2013
Yale University 2013 YSM & WC Bundling Agreement	N/A	Cost Confidential	2013
New York Medical College Clinical Skills Training Center	Ellenzweig Associates, Inc. / BR+A	13,072,105	2013
University of Connecticut Cage Processing Facility Renovation Construction	Perkins & Will	\$6,924,614	2013
Yale University Office of Facilities Yale Repertory Theater Exterior Repairs	Wiss, Janney, Elstner Associates, Inc.	Cost Confidential	2013
Boehringer Ingelheim Site Parking Projects	Vanasse Hangen Brustlin, Inc.	\$1,115,420	2012
The HB Nitkin Group Spotlight Theatres	JKR Partners, LLC	\$4,000,000	2012
Middlesex Hospital Shoreline Medical Center	The S/L/A/M Collaborative / Fuss & O'Neill / Giuffrida Engineering Inc.	\$19,870,267	2012
Yale University Central Power Plant Boiler and DG Upgrade/Increase	Charney Architects LLC	Cost Confidential	2012
Yale University W-B31 1 Research Support	TLB Architecture	Cost Confidential	2012
Yale University Payne Whitney Gym Squash Courts	Christopher Williams Architects, LLC	Cost Confidential	2012

MAJOR PROJECTS - ACTIVE & COMPLETED

COMPLETED PROJECTS LISTING (Last five years)			
Owner Project Name	Architect	Contract Amount	Completion Date
Yale University Office of Facilities Woolsey Hall Exterior Repairs	Wiss, Janney, Elstner Associates, Inc.	Cost Confidential	2012
Yale University Central Campus Bundling 2012	The Whiting-Turner Contracting Company	Cost Confidential	2012
State of Connecticut Department of Public Health Laboratory	Flad Architects	\$51,725,428	2012
Meadowlands ONE LLC Snow Dome Repairs	D'Agostino Izzo Quirk Architects Inc.	\$9,816,100	2012
King Low Heywood Thomas Upper School Phase 1A	Roger Ferris & Partners LLC	\$4,000,000	2012
Waterbury Hospital Inpatient Renovations	Fletcher Thompson, Inc. / BVH Engineers	\$4,600,000	2012
Connecticut Department of Construction Services Norwalk Community College - Phase II West Campus Development	Mitchell/Giurgola Architects / Fletcher Thompson, Inc.	\$22,630,711	2012
Town of East Hartford Fire House No. 5	Silver Petrucelli & Associates, Inc.	\$5,645,743	2011
The United Illuminating Company Central Facility Project	The S/L/A/M Collaborative	\$78,897,318	2012
Yale University Yale CPP 4th UI Feeder	Jacobs Engineering Group, Inc.	Cost Confidential	2012
Computer Sciences Corporation Chiller Replacement	CCG Facilities Integration, Inc.	\$1,800,000	2012
Yale University Office of Facilities I-Wing Phase 2 Fit-out	Svigals & Partners, LLP	Cost Confidential	2012
Yale University School of Medicine 300 George 7th Floor Lab Renovation	Svigals & Partners, LLP	Cost Confidential	2011
Yale University School of Medicine I-Wing Phase 2 Fitout	Svigals & Partners, LLP	Cost Confidential	2011
Yale University School of Medicine I-Wing Phase 2 Infrastructure	Svigals & Partners, LLP	Cost Confidential	2011
Yale University School of Medicine LEPH Building Infrastructure Floors 5-9 Upgrade	RG Vanderweil Engineers	Cost Confidential	2011
Yale University School of Medicine LEPH Sixth Floor Renovation	TLB Architecture	Cost Confidential	2011
Computer Sciences Corporation BMS Upgrade	CCG Facilities Integration, Inc.	\$1,067,518	2011
Yale University 2011 Bundling Agreement	N/A	Cost Confidential	2011
Computer Sciences Corporation Single Point of Failure	CCG Facilities Integration, Inc.	\$8,380,396	2011
Hampshire Hotels & Resorts 205 Church Street Renovations	Stonehill & Taylor Architects and Planners	\$8,162,783	2010
State of Connecticut Front Street District Garage	Robert A. M. Stern Architects	\$12,026,785	2010
The HB Nitkin Group Front Street District Buildings	Robert A. M. Stern Architects	\$17,686,595	2010
Yale University School of Medicine FMB 2 Lab Renovation	Svigals & Partners, LLP	Cost Confidential	2010
Stanford University Learning and Knowledge Center and Connective Elements Preconstruction Services	NBBJ	\$2,042,777	2010
The Washington Hospital Renovation-Expansion	VEBH Architects	\$57,335,864	2010

MAJOR PROJECTS - ACTIVE & COMPLETED

COMPLETED PROJECTS LISTING (Last five years)			
Owner Project Name	Architect	Contract Amount	Completion Date
Yale University School of Medicine LSOG 119-130 Cardiology Lab Renovation	Tate & Burns Architects LLC	Cost Confidential	2010
Yale University School of Medicine 2010 Bundling Project	N/A	Cost Confidential	2010
Computer Science Corporation Helpdesk UPS Replacement	CCG Facilities Integration, Inc.	\$6,598,001	2010
Yale University School of Medicine I-Wing 271-285	Svigals & Partners, LLP	Cost Confidential	2010
University of Connecticut UConn Law Library Facade Restoration	Simpson Gumpertz & Heger, Inc.	\$16,881,188	2009
Yale University School of Medicine LSOG Sub-Basement YARC	Svigals & Partners, LLP	Cost Confidential	2009
Target Corporation Target - Lisbon, CT	RSP Architects Ltd.	\$6,477,099	2009
CT Science Center	Pelli Clarke Pelli Architects	\$121,911,138	2009
Yale University Office of Facilities LSF Module 7 and 8	Russell Scott Steedle & Capone	Cost Confidential	2009
Yale University School of Medicine LSOG Second and Third Floor Demolition	Svigals & Partners, LLP	Cost Confidential	2009
Yale University Office of Facilities Yale Biology Building Preconstruction	Pelli Clarke Pelli Architects	Cost Confidential	2009
Yale University School of Medicine Laboratory of Epidemiology and Public Health Ninth Floor BSL-3 Facility	TLB Architecture	Cost Confidential	2009
Yale University School of Medicine LEPH Exterior Upgrade	Wiss, Janney, Elstner Associates, Inc.	Cost Confidential	2009
Yale University Yale School of Medicine I-Wing 2 - 3 Infrastructure	Svigals & Partners, LLP	Cost Confidential	2009
Yale University Yale School of Medicine I-Wing 2 - 3 Fit-out	Svigals & Partners, LLP	Cost Confidential	2009

**J. SCOTT BREIG,
LEED® AP, BD&C
DIVISION VICE
PRESIDENT**

KEY QUALIFICATIONS

- 31 years in the construction industry, all with Whiting-Turner.
- Over 20 years of active experience in the Connecticut market.
- Over \$1.1 billion & 9.9 million SF of experience.
- History in assembling high performance successful teams for large complex projects.
- Ability to maintain high level of client satisfaction.
- Solid background with large site development.

PROJECT HISTORY

Town of New Canaan

New Canaan Town Hall: This brick Colonial Revival building (1909 and 1937), is a two-story, hip-roofed core building with a flat-roofed addition on either side. It is comprised of cast stone details, as well as a cupola celebrating the main building. This building is foregoing a renovation to the existing building, as well as an addition on the southeast side. The historical restoration of the existing building, including but not limited to the doors, windows, and masonry, combined with the modern design for the addition, makes this project not only dynamic, but also disciplined and complex. Construction completion is scheduled to be in spring of 2015. New Canaan, CT. \$14 million

Town of East Hartford

Firehouse #5: New Construction of a single-story 16,000 SF Firehouse. *This project received LEED® Gold Certification.* East Hartford, CT. \$5.5 million

Victoria Soto School

New 36,000 SF elementary school on existing school property. New School location is currently a parking lot. Site grade to be raised 4'. Project includes hardscape and landscape throughout all adjacent existing school property as well. Stratford, CT. \$15.4 million

City of Hartford

Hartford Classical Magnet School: Conversion of a 116,000 SF office building into a magnet school for grades six through 12 including science laboratories, kitchen, cafeteria, locker rooms and band/choral rooms. The scope also included construction of a 26,400 SF addition with a gym, a two-story entry lobby and a state-of-the-art black box theater. The first 200 students moved into temporary classroom space in the existing building four months after direction to proceed. The school continued to operate on the site through the remaining two years of construction. Six separate turnovers were completed to deliver additional program space to the school as early as possible. Hartford, CT. 24.3 million

Connecticut Department of Construction Services

Norwalk Community College: Complete building demolition of an existing gymnasium wing, including partial abatement. Construction of a new three-story, 50,000 SF building, containing a fitness center and locker rooms, classrooms and offices, hospital simulation units and laboratory space for nursing, chemistry, biology and physics. Project also includes the renovation of a two-story, 30,000 SF wing to convert existing laboratories into art classrooms, add restroom facilities, provide central air conditioning, and replace exterior curtain wall and roofing systems. *This project received LEED® Gold Certification.* Norwalk, CT. \$21.3 million

United Illuminating

Central Facilities Project: Construction of a new centralized operations facility and office headquarters on two adjacent, but separate sites. Project includes 56-acres of site development and consists of a 128,000 SF four-story office building, a 186,000 SF four-story operations center, a 17,000 SF one-story vehicle maintenance building, a 178,000 SF two-level parking garage, a 43,000 SF covered truck parking area, guardhouse and radio antenna building. *This project received LEED® Gold certification and won the 2013 Connecticut Building Congress Project Team Award.* Orange, CT. \$79 million

University of Connecticut

- Dormitory Facilities Sprinkler and Renovation: Code upgrades to 28 dormitory buildings, totaling approximately 1.4 million SF. Work included fire protection, fire alarm and other code upgrades, as well as various site, structural, architectural, elevator, mechanical and electrical renovations. Significant amounts of asbestos abatement were performed. Installed several miles of large-diameter, high-pressure water piping. Bulk of work was completed in three month, summer construction cycles. Storrs, CT. \$67 million
- Law Library Façade Restoration: Replacement of failing skin on a five-story 250,000 SF academic library. Project includes removal and replacement of random ashlar granite veneer, installation of self-adhesive, bituminous waterproofing membrane, new metal through-wall flashings, removal and reinstallation of aluminum windows, removal and reinstallation of impacted areas of slate roof, demolition, remediation and replacements of damaged interior finishes. Storrs, CT. \$16.8 million
- North Campus Code Improvements: Code improvements and architectural work to 11 dormitory buildings including a kitchen and dining facility. Storrs, CT. \$5.2 million

International Business Machines Corporation

- IBM Corporate Headquarters: 283,000 SF building consisting of three levels of custom Curtainwall and constructed on a 25-acre site with over 30 FT of elevation change in the building footprint. Armonk, NY. Cost confidential.
- Palisades Advanced Business Institute: Six interconnecting buildings totaling 430,000 SF with 209 guestrooms, fitness center with pool, reception room/dining facility, administrative area and 21 classrooms on 100-acre site with three ponds. Armonk, NY. Cost confidential.
- Corporate Technical Institute: 310,000 SF, self-contained training facility with classrooms, conference center, residential wings, dining room, gym and fitness center. Thornwood, NY. Cost confidential.

The O'Connor Group, Inc.

The Westchester: Construction of a 2.5 million SF, high-end retail center. In addition to the retail space, the project included demolition of existing structures and the construction of a 10-level parking garage. White Plains, NY. \$142 million

King Low Heywood Thomas

- Upper School Phase 1A: Selective demolition in the basement (Level 1) and library (Level 3) with associated asbestos abatement. Upgrades to the incoming electrical service that include a new transformer, new 800A switchboard, secondary feeder and duct bank. Structure consists of various new concrete footing in the basement. Exterior water exploratory work to help investigate the current water intrusion problem. Stamford, CT. \$4 million
- Upper School Phase 1B: Phase 1 was a renovation project in Stamford, CT, which consisted of two phases (Phase 1A and Phase 1B). The renovation, designed by Roger Ferris + Partners in collaboration with AKF Group, Anastos Engineering Associates, and Hoffman Architects, focused on creating a library space out of an existing double height volume basement (first floor), which was previously used as a gym and auditorium. A new opening was created to connect the double height volume first floor with the third floor. This opening consisted of the installation of a new ornamental staircase and an elevator. A mezzanine level was added on the first floor as well which matched the elevation of the existing second floor and tied the existing spaces to the newly renovated space. Stamford, CT. \$5 million
- Upper School Phase 2B: The Upper School Phase 2B project is an interior renovation of a portion of an existing two-story school building with a basement, which has an existing double height volume in the middle of the building. The focus of the project is the renovation of existing classrooms on the West side of the second floor and the renovation of an existing classroom on the third floor. All project work lies within the existing building structure. Scope includes two new RTU's with additional structural support and roof patching. Stamford, CT. \$1.3 million
- Cafeteria Air Conditioning: Provide new condensing units and support ductwork/piping to existing cafeteria space (approximately 5,000 SF). Stamford, CT. \$1.3 million

Target Corporation

- 15-acre site development with major rock removal, wetland mitigation and underground parking structure, as well as a 130,000 SF new retail store. Trumbull (East), CT. \$17 million
- Core and shell, limited site utilities with 122,000 SF of interior construction. North Haven, CT. \$6 million
- New construction of a 195,000 SF, two-level anchor store addition onto an existing mall. Trumbull (West), CT. \$18.5 million
- New construction of a single-level, 133,000 SF store. Project was completed on a heavily compressed schedule. Southington, CT. \$6.9 million

Costco Wholesale Corporation

Construction of a new 132,000 SF warehouse and a two-level, cast-in-place parking garage with approximately 600 parking spaces on an 11.5-acre site. Norwalk, CT. \$17.5 million

Federated Department Stores

- Bloomingdale's – Willowbrook: Conversion/renovation of an existing three-level, 275,000 SF anchor department store at the Willowbrook Mall into a new Bloomingdale's with extensive interior work and finishes. Wayne, NJ. \$10 million
- Bloomingdale's SOHO: Exterior and interior renovation of an existing retail store, which is being converted to a Bloomingdale's department store. Building consists of 122,000 SF of space with a total of seven levels of which two are sublevels below ground. New York, NY. \$10.7 million
- Bloomingdale's at Roosevelt Field Mall: Renovation of existing Stern's store into Bloomingdale's furniture store and Galyan's sporting goods store. Garden City, NY. \$12.7 million

ERC 16W Limited Partnership

Meadowlands Xanadu: 2.8 million SF sports, leisure, family entertainment and shopping complex. The mall offers visitors a broad array of experiences including interactive entertainment venues, fine dining, outdoor amusements, runway fashion shows and its main attraction – North America's first snow dome for indoor skiing. It has 8,000 spaces of structured and surface parking. East Rutherford, NJ. \$360 million

The Container Store

Fit-out of an existing space including utilities, demising and storefront/facade, interior finishes and MEP close coordination with the owner, vendors and owner furnished materials. Cranston, RI. \$3.3 million

EDUCATION

Bachelor of Science, Civil Engineering, University of Pennsylvania, 1984.

REFERENCES

- Mr. Ed Drew, Senior Director Corporate Projects, The United Illuminating Company, 203-499-2279
- Mr. John Warner, Project Manager, University of Connecticut, 860-486-3682
- Mr. Joel Baranowski, Project Manager, Department of Administrative Services, 860-713-5612
- Mr. Marc Sklenka, Director of Project Management, Strategic Building Solutions, 860-395-0055
- Chief John Oates, Fire Chief, Town of East Hartford, 860-291-7403
- Mr. Udo Lange, Senior Project Manager, American Dream (Formerly Meadowlands Xanadu), 201-538-7064

**RAJU PATEL
LEAD PROJECT
MANAGER****KEY QUALIFICATIONS**

- 20 years in the construction industry, all with Whiting-Turner.
- Over 15 years of active experience in the Connecticut market.
- Over \$200 million & 2.2 million SF of experience.
- Experience in managing highly structured and intense preconstruction programs.
- Diverse level of project experience.
- Lead project manager for the past 10 years.
- Successful CM background handling multiple construction disciplines.

PROJECT HISTORY**Town of New Canaan**

New Canaan Town Hall: This brick Colonial Revival building (1909 and 1937), is a two-story, hip-roofed core building with a flat-roofed addition on either side. It is comprised of cast stone details, as well as a cupola celebrating the main building. This building is foregoing a renovation to the existing building, as well as an addition on the southeast side. The historical restoration of the existing building, including but not limited to the doors, windows, and masonry, combined with the modern design for the addition, makes this project not only dynamic, but also disciplined and complex. Construction completion is scheduled to be in spring of 2015. New Canaan, CT. \$14 million

City of Hartford

Hartford Classical Magnet School: Conversion of a 116,000 SF office building into a magnet school for grades six through 12 including science laboratories, kitchen, cafeteria, locker rooms and band/choral rooms. The scope also included construction of a 26,400 SF addition with a gym, a two-story entry lobby and a state-of-the-art black box theater. The first 200 students moved into temporary classroom space in the existing building four months after direction to proceed. The school continued to operate on the site through the remaining two years of construction. Six separate turnovers were completed to deliver additional program space to the school as early as possible. Hartford, CT. 24.3 million

University of Connecticut

- Dormitory Facilities Sprinkler and Renovation: Code upgrades to 28 dormitory buildings, totaling approximately 1.4 million SF. Work included fire protection, fire alarm and other code upgrades, as well as various site, structural, architectural, elevator, mechanical and electrical renovations. Significant amounts of asbestos abatement were performed. Installed several miles of large-diameter, high-pressure water piping. Bulk of work was completed in three month, summer construction cycles. Storrs, CT. \$67 million
- Law Library Façade Restoration: Replacement of failing skin on a five-story 250,000 SF academic library. Project includes removal and replacement of random ashlar granite veneer, installation of self-adhesive, bituminous waterproofing membrane, new metal through-wall flashings, removal and reinstallation of aluminum windows, removal and reinstallation of impacted areas of slate roof, demolition, remediation and replacements of damaged interior finishes. Storrs, CT. \$16.8 million
- North Campus Code Improvements: Code improvements and architectural work to 11 dormitory buildings including a kitchen and dining facility. Storrs, CT. \$5.2 million
- Bronwell Building: Renovation of a 40,000 SF, three-story engineering classroom and laboratory building. Includes asbestos floor tile and pipe fitting abatement. Storrs, CT. \$1.8 million
- Renovations and Additions to Gant Plaza: Repair of 84,000 SF of leaking plaza with a new waterproofing and pavers. Construction of a 16,000 SF building in the center of this plaza with a curved metal roof. This building will house offices and classrooms for the Institute of Material Science. Storrs, CT. \$8 million
- Utility Extension Northwest Quad: Extension of steam, fire, chilled water, emergency power and primary power through an occupied laboratory building and across a busy state road to feed several dormitory complexes. Storrs, CT. \$1.4 million

King Low Heywood Thomas

- Upper School Phase 1A: Selective demolition in the basement (Level 1) and library (Level 3) with associated asbestos abatement. Upgrades to the incoming electrical service that include a new transformer, new 800A switchboard, secondary feeder and duct bank. Structure consists of various new concrete footing in the basement. Exterior water exploratory work to help investigate the current water intrusion problem. Stamford, CT. \$4 million
- Upper School Phase 1B: Phase 1 was a renovation project in Stamford, CT, which consisted of two phases (Phase 1A and Phase 1B). The renovation, designed by Roger Ferris + Partners in collaboration with AKF Group, Anastos Engineering Associates, and Hoffman Architects, focused on creating a library space out of an existing double height volume basement (first floor), which was previously used as a gym and auditorium. A new opening was created to connect the double height volume first floor with the third floor. This opening consisted of the installation of a new ornamental staircase and an elevator. A mezzanine level was added on the first floor as well which matched the elevation of the existing second floor and tied the existing spaces to the newly renovated space. Stamford, CT. \$5 million
- Upper School Phase 2B: The Upper School Phase 2B project is an interior renovation of a portion of an existing two-story school building with a basement, which has an existing double height volume in the middle of the building. The focus of the project is the renovation of existing classrooms on the West side of the second floor and the renovation of an existing classroom on the third floor. All project work lies within the existing building structure. Scope includes two new RTU's with additional structural support and roof patching. Stamford, CT. \$1.3 million
- Cafeteria Air Conditioning: Provide new condensing units and support ductwork/piping to existing cafeteria space (approximately 5,000 SF). Remove and replace acoustical ceiling panels and grid. Create opening in existing structure to receive transfer grilles. Stamford, CT. \$1.3 million

Connecticut Department of Construction Services

Norwalk Community College: Complete building demolition of an existing gymnasium wing, including partial abatement. Construction of a new three-story, 50,000 SF building, containing a fitness center and locker rooms, classrooms and offices, hospital simulation units and laboratory space for nursing, chemistry, biology and physics. Project also includes the renovation of a two-story, 30,000 SF wing to convert existing laboratories into art classrooms, add restroom facilities, provide central air conditioning, and replace exterior curtain wall and roofing systems. *This project received LEED® Gold Certification.* Norwalk, CT. \$21.3 million

Federated Department Stores

White Plains Expansion: A two-level, 40,000 SF expansion of a 240,000 SF store while it remained open to the public. White Plains, NY. \$7 million

Kohl's Department Stores

Renovation of existing Caldor: Complete interior and exterior renovation including life safety systems. Exterior work included masonry, EFIS and storefront work. Norwalk, CT. \$3 million

Costco Wholesale Corporation

Construction of a new 132,000 SF warehouse and a two-level, cast-in-place parking garage with approximately 600 parking spaces on an 11.5-acre site. Norwalk, CT. \$17.5 million

EDUCATION

Bachelor of Science, Construction Management, Central Connecticut State University, 1997.

REFERENCES

- Mr. John Warner, Senior Project Manager, University of Connecticut, Architectural and Engineering Services, 860-426-3246
- Ms. Petina Killiany, Associate Vice President, ARCADIS U.S., Inc, 860-704-6100
- Mr. Tim Sullivan, School Principal, Hartford Classical Magnet School, 860-695-9100
- Mr. Joel Baranowski, Project Manager, State of Connecticut, Department of Construction Services, 203-946-6132

CHRISTOPHER HALEY PROJECT MANAGER

KEY QUALIFICATIONS

- 15 years in the construction industry, 11 with Whiting-Turner.
- Experienced in municipal construction in Connecticut.
- Excellent working relationship with users, owners and subcontractors.
- Experience with the proposed project team.

PROJECT HISTORY

The Container Store

Fit-out of an existing space including utilities, demising and storefront/facade, interior finishes and MEP close coordination with the owner, vendors and owner furnished materials. Cranston, RI. \$3.3 million

Town of East Hartford

Firehouse #5: New Construction of a single-story 16,000 SF Firehouse. *This project received LEED® Gold Certification.* East Hartford, CT. \$5.5 million

Victoria Soto School

New 36,000 SF elementary school on existing school property. New School location is currently a parking lot. Site grade to be raised 4'. Project includes hardscape and landscape throughout all adjacent existing school property as well. Stratford, CT. \$15.4 million

City of Hartford

Hartford Classical Magnet School: Conversion of a 116,000 SF office building into a magnet school for grades six through 12 including science laboratories, kitchen, cafeteria, locker rooms and band/choral rooms. The scope also included construction of a 26,400 SF addition with a gym, a two-story entry lobby and a state-of-the-art black box theater. The first 200 students moved into temporary classroom space in the existing building four months after direction to proceed. The school continued to operate on the site through the remaining two years of construction. Six separate turnovers were completed to deliver additional program space to the school as early as possible. Hartford, CT. 24.3 million

University of Connecticut

- Dormitory Facilities Sprinkler and Renovation: Code upgrades to 28 dormitory buildings, totaling approximately 1.4 million SF. Work included fire protection, fire alarm and other code upgrades, as well as various site, structural, architectural, elevator, mechanical and electrical renovations. Significant amounts of asbestos abatement were performed. Installed several miles of large-diameter, high-pressure water piping. Bulk of work was completed in three month, summer construction cycles. Storrs, CT. \$67 million
- Law Library Façade Restoration: Replacement of failing skin on a five-story 250,000 SF academic library. Project includes removal and replacement of random ashlar granite veneer, installation of self-adhesive, bituminous waterproofing membrane, new metal through-wall flashings, removal and reinstallation of aluminum windows, removal and reinstallation of impacted areas of slate roof, demolition, remediation and replacements of damaged interior finishes. Storrs, CT. \$16.8 million

Target Corporation

- New construction of a 195,000 SF, two-level anchor store addition onto an existing mall. Trumbull (West), CT. \$18.5 million
- New construction of a single-level, 133,000 SF store. Project was completed on a heavily compressed schedule. Southington, CT. \$6.9 million

State of Connecticut

Department of Public Health Laboratory: New 104,000 SF public health laboratory designed within LEED guidelines including flex labs and 6,000 SF of BSL-3 space. Steel structure with precast concrete, extensive curtainwall, architectural sunshade and metal panel systems. Large sitework package with controlled blasting due to a heavy volume of rock formations. Interior finishes include drywall, carpet, VCT, static control resilient flooring, epoxy flooring, ceramic tile, biological safety cabinets, lab casework and integral fume hoods. All MEP support utilities are included. Rocky Hill, CT. \$53.9 million

EDUCATION

Bachelor of Science, Civil Engineering, University of Connecticut, 2004.

AFFILIATIONS/CERTIFICATIONS

Member: American Society of Civil Engineers (ASCE).

REFERENCES

- Mr. Scott Kanaga, Architect, Good Fulton & Farrel Architects, 214-303-1500
- Ms. Sara Craven, Project Manager, The Container Store, 972-538-6433
- Ms. Petina Killiany, Associate Vice President, ARCADIS U.S., Inc, 860-704-6100
- Chief John Oates, Fire Chief, Town of East Hartford, 860-291-7403

THE WHITING-TURNER CONTRACTING COMPANY**Project Name: Ledyard Police Facility****Ledyard, Connecticut****Bid # 2016-03****EXHIBIT A - Cost Proposal**

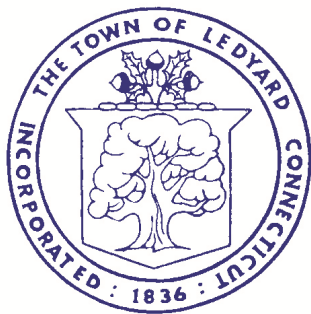
Item	Description	Qty.	Units	Rate	Subtotal	Totals	Comments
1	Clerk of the Work Services						
	Whiting-Turner staff	1	LS	\$ 214,958	\$ 214,958		
	Total					\$ 214,958	
2	General Requirements						Open for discussions
	Furnish Field office - Desk, Chair, File Cabinets	1	LS	\$ 2,500	\$ 2,500		
	Fax/Scan/Copier - Service & Rental	14	Mo.	\$ 350	\$ 4,900		
	General Copy supplies	14	Mo.	\$ 150	\$ 2,100		
	Misc. Supplies	1	LS	\$ 1,500	\$ 1,500		
					\$ -		
					\$ -		
	Total					\$ 11,000.00	
3	Other						
	Builder's Risk Insurance						Excluded
	Payment and Performance Bonds						Excluded
	General Liability Insurance	\$ 4,900,000	Rate	0.75%	\$ 36,750		Based on Project Cost
	Total					\$ 36,750	
					Total	\$262,708	

THE WHITING-TURNER CONTRACTING COMPANY**Project Name: Ledyard Police Facility****Ledyard, Connecticut****Bid # 2016-03****EXHIBIT C - Labor Rate Schedule**

Name	2015	2016	2017
Project Executive	In Fee	In Fee	In Fee
Senior Project Manager	\$176	\$183	\$190
Project Manager	\$128	\$133	\$138
Project Engineer #1	\$87	\$91	\$95
Superintendent	\$120	\$124	\$129
Senior Field Engineer	\$99	\$103	\$107
FE / Assistant Superintendent	\$91	\$94	\$98
Project Manager - MEP	\$146	\$152	\$158
Project Engineer - MEP	\$124	\$129	\$134
Project Accountant	\$58	\$60	\$62

1. Rates include all costs of salary, burden, fuel, local travel, mobile phones, computers, company vehicles.
2. Rates do not include the cost of all employee vacations, holidays and sick time, and billable hours will include such time in co
3. Rates do not include non-local travel, subsistence, or other such reimbursable expenses.
4. Rates do not include Connecticut sales and use tax, if applicable.
5. Rates are fixed and are not subject to audit.

- 1. This proposal is subject to a mutually acceptable contract agreement.
- 2. Based on 4.9M cost of work.
- 3. Excludes taxes.



PROTECTING THE EARTH

With exception of the spine, every component of this submittal has been produced using recycled materials:

Front Cover	50% Recycled
Interior Paper	50% Recycled
Back Cover & Tabs	30% Recycled
Plastic Cover Protectors	25% Recycled





1. None received as of 7/17/2015.

PROTECTING THE EARTH

With exception of the spine, every component of this submittal has been produced using recycled materials:

Front Cover	50% Recycled
Interior Paper	50% Recycled
Back Cover & Tabs	30% Recycled
Plastic Cover Protectors	25% Recycled



MARCIA A. LECLERC
MAYOR

TOWN OF EAST HARTFORD
31 School Street – Fire Headquarters

Telephone
(860) 291-7400
FAX (860) 282-9706

FIRE DEPARTMENT
JOHN H. OATES
FIRE CHIEF

East Hartford, Connecticut 06108

December 1, 2012

J. Scott Breig
Whiting Turner Corporation
195 Church Street, 16th Floor
New Haven, CT 06510

Scott,

The impending first-year anniversary of completion of our fire station construction project has caused me to reflect on the entire process. It is not often that our community has the opportunity to construct a new fire station. As a result, it was critical that the project was delivered on time and within budget. The additional ARRA and Buy American requirements coupled with our complex operational needs lead to a project scope beyond that of a typical fire station.

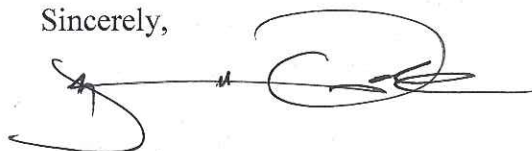
Upon reflection, one thing becomes very clear: we were fortunate to choose Whiting Turner as our General Contractor. The company's ability, from depth of industry knowledge to their ability to resolve challenges (both large and small) was evident throughout the project. As you well know, the bidding for the project was highly competitive. That we were able to select a company with the depth and experience of Whiting Turner, at a price that fit within our means, is a huge component of our successful outcome.

The team that you assembled for our project was skilled, thoughtful, and able to overcome challenges and complete the project on time. Maureen, Scott, and Chris's attention, coupled with Mario's everyday presence allowed me to have a high level of comfort that the project would be done the right way.

While East Hartford is not able to complete a high number of capital building projects, it is my hope that we are able to use Whiting Turner in the future.

Thank you, again, for your efforts and support during our project.

Sincerely,



John H. Oates
Fire Chief



STATE OF CONNECTICUT
DEPARTMENT OF PUBLIC WORKS

August 26, 2010



Raeanne V. Curtis
Commissioner

Mr. Raju Patel
The Whiting-Turner Contracting Company
195 Church Street, 16th Floor
New Haven, CT 06510

RE: RFI Communication
West Campus Development – Phase 2
Norwalk Community College
Norwalk, Connecticut
Project #: BI-CTC-406

Dear Raj:

I have been following the communication that has been taking place with Requests for Information (RFI's). The questions that you and your team have posed have been clear and concise. Additionally, the thought that has gone into possible remedies that you have proposed is greatly appreciated. Your suggestions greatly assist the rest of the team as they form their response and that extra effort on your part has helped us ensure speedy turn-around time.

Please inform your staff and subcontractors of our appreciation and keep up the good work.

Do not hesitate to call me at (860) 713-5612 if you have any questions.

Very truly yours,

Joel W. Baranowski
Project Manager

xc: Rose Ellis/Norwalk Community College (*via electronic copy*)
John Jenney/Fletcher Thompson (*via electronic copy*)
Mark Chesaneck/LiRo Program & Project Management (*via electronic copy*)
File



STATE OF CONNECTICUT
DEPARTMENT OF CONSTRUCTION SERVICES



September 20, 2011

RECEIVED

SEP 23 2011

THE WHITING - TURNER
CONTRACTING CO.

Mr. Raju Patel
The Whiting-Turner Contracting Company
195 Church Street, 16th Floor
New Haven, CT 06510

RE: Completion of Work – New Addition
West Campus Development – Phase 2
Norwalk Community College
Norwalk, Connecticut
Project #: BI-CTC-406

Dear Raj:

Let me open this letter by acknowledging the exceptional job that you and your team did to successfully complete work on the new addition so that the College might occupy the space. In spite of some problems which have not been out of the ordinary for moving into a new space, the College has been quite satisfied with the work.

With occupancy there is often a let down that occurs on a project. I need to remind you that there is corrective work identified on the punch list and tasks related to close-out that you are obligated to complete. I also need to communicate to you that we have an expectation and that expectation is that all work on the punch list for the new addition will be complete over the upcoming winter intersession 12/21/2011 – 1/16/2012. Kindly confirm that you are aware of this window of opportunity and that you intend to complete your remaining work on the new addition during this time.

In addition to the work, you need to attend to all administrative items that remain outstanding including: demonstrations and training, operation and maintenance manuals, extra stock, warranties, and as-built documents. Kindly supply a copy of your current log which lists all of these administrative obligations and their status.

I appreciate the job that you have done and look forward to your response so that we can take solace that your close-out activities are as well organized and managed as the work was. Do not hesitate to call me at (860) 713-5612 if you have any questions.

Very truly yours,

Joel W. Baranowski
Project Manager

xc: Rose Ellis/Norwalk Community College (*via electronic copy*)
John Jenney/Fletcher Thompson (*via electronic copy*)
Mark Chesanek/LiRo Program & Project Management (*via electronic copy*)
File



STATE OF CONNECTICUT
DEPARTMENT OF CONSTRUCTION SERVICES



December 2, 2011

RECEIVED

DEC 05 2011

Mr. Raju Patel
The Whiting-Turner Contracting Company
195 Church Street, 16th Floor
New Haven, CT 06510

**THE WHITING - TURNER
CONTRACTING CO.**

RE: One Safe Jobsite

West Campus Development – Phase 2
Norwalk Community College
Norwalk, Connecticut
Project #: BI-CTC-406

Dear Raj:

I would like to commend you and the rest of your team, particularly Mark Adams, for maintaining a safe workplace with no lost time injuries through the life of the project. This is quite a feat given that over 100,000 man-hours were worked in order to deliver the 50,000 s.f. addition to us. We appreciate your diligence in making sure that the workforce can do their job safely. Congratulations on a job well done.

Do not hesitate to call me at (860) 713-5612 if you have any questions.

Very truly yours,

Joel W. Baranowski
Project Manager

xc: John Cavacas
Steve Longo
Rose Ellis/Norwalk Community College (*via electronic copy*)
John Jenney/Fletcher Thompson (*via electronic copy*)
Mark Chesanek/LiRo Program & Project Management (*via electronic copy*)
GC Performance Evaluation File
File



STATE OF CONNECTICUT
DEPARTMENT OF CONSTRUCTION SERVICES



December 8, 2011

Mr. Raju Patel
The Whiting-Turner Contracting Company
195 Church Street, 16th Floor
New Haven, CT 06510

RE: PCO #347 COP #251 – Rolling Gate
West Campus Development – Phase 2
Norwalk Community College
Norwalk, Connecticut
Project #: BI-CTC-406

Dear Raj:

Thank you for suggesting the cost cutting measure to eliminate the rolling louvered gate at the service courtyard. I shall execute a change order for the elimination of this scope based on the savings offered of \$35,000.00 as quoted in COP #251. We are executing this change order based on the cost information that you shared, namely the schedule of values for your subcontractor, Eagle Fence for the rolling gate and the e-mail documenting discussion with the vendor regarding the scope reduction.

I ask that you forward us more complete information as you finalize the change with your subcontractor to memorialize the eliminated work.

Do not hesitate to call me at (860) 713-5612 if you have any questions.

Very truly yours,

Joel W. Baranowski
Project Manager

xc: Steve Longo
Rose Ellis/Norwalk Community College (*via electronic copy*)
John Jenney/Fletcher Thompson (*via electronic copy*)
Mark Chesaneck/LiRo Program & Project Management (*via electronic copy*)
File



STATE OF CONNECTICUT
DEPARTMENT OF PUBLIC WORKS



March 29, 2011

Mr. Raju Patel
The Whiting-Turner Contracting Company
195 Church Street, 16th Floor
New Haven, CT 06510

RE: Performance

West Campus Development – Phase 2
Norwalk Community College
Norwalk, Connecticut
Project #: BI-CTC-406

Dear Raju:

To memorialize the comment that I made in the job meeting today, I think that you and your team are doing an extraordinary job. Please keep up the good work.

Very truly yours,

Joel W. Baranowski
DPW Project Manager

xc: David Surprenant, Jr.
John Jenney/Fletcher Thompson (*via electronic copy*)
Mark Chesaneck/LiRo Program & Project Management (*via electronic copy*)
File



STATE OF CONNECTICUT
DEPARTMENT OF CONSTRUCTION SERVICES



January 26, 2012

Mr. Raju Patel
The Whiting-Turner Contracting Company
195 Church Street, 16th Floor
New Haven, CT 06510

RE: *Exceptional Job - Early Project Completion*
West Campus Development – Phase 2
Norwalk Community College
Norwalk, Connecticut
Project #: BI-CTC-406

Dear Raj:

I must commend you and the rest of your team for completing the work of the project six (6) months ahead of schedule. This is quite an accomplishment noting that the overall project duration was thirty (30) months.

You were able to complete the new addition a semester early so that we could hold classes at the start of the fall semester. With the cooperation of your subcontracting team and the collaboration of all project participants you also completed the renovation of the A-Wing early, in time for the spring term one semester later.

Your hard work allowed us to take advantage of this exciting new space at the beginning of the school year which is the best possible time to do so.

I want to thank you for your extraordinary effort. Do not hesitate to call me at (860) 713-5612 if you have any questions.

Very truly yours,

Joel W. Baranowski
Project Manager

xc: John Cavacas
Steve Longo
Rose Ellis/Norwalk Community College (*via electronic copy*)
Yolanda Hacia/Board of Regents (*via electronic copy*)
John Jenney/Fletcher Thompson (*via electronic copy*)
Bill Killeen/LiRo Program & Project Management (*via electronic copy*)
GC Performance Evaluation File
File



STATE OF CONNECTICUT
DEPARTMENT OF CONSTRUCTION SERVICES



April 3, 2012

RECEIVED

APR - 5 2012

THE WHITING - TURNER
CONTRACTING CO.

Mr. Raju Patel
The Whiting-Turner Contracting Company
195 Church Street, 16th Floor
New Haven, CT 06510

RE: *Submission to CBC Team Awards*
West Campus Development – Phase 2
Norwalk Community College
Norwalk, Connecticut
Project #: BI-CTC-406

Dear Raj:

Recently, you asked if we had any objection to your plan to submit the project for consideration by the Connecticut Building Council for its team award. We whole-heartedly support the application and believe that the project exemplified exactly those qualities that they seek; namely extraordinary teamwork to achieve the successful completion of an important project for the owner.

The College is delighted with the outcome and the early completion was a testament to the ability of you, your exceptional group of subcontractors, the design team, construction administrator, the College, its Foundation and our office to get along and work toward our common goal of finishing the job, cooperatively.

As I have stated before, I wish to commend you on a job well done and would be happy to supply you with any information that you may need in your pursuit of this recognition. Do not hesitate to call me at (860) 713-5612 if you have any questions.

Very truly yours,

Joel W. Baranowski
Project Manager

xc: John Cavacas
Steve Longo
Rose Ellis/Norwalk Community College (*via electronic copy*)
Yolanda Hacia/Board of Regents (*via electronic copy*)
John Jenney/Fletcher Thompson (*via electronic copy*)
Jerry Cohen/LiRo Program & Project Management (*via electronic copy*)
File



ARCADIS U.S., Inc.
213 Court Street
Suite 700
Middletown
Connecticut 06457
Tel 860 704 6100
Fax 860 704 6120
www.arcadis-us.com

Dear Raj:

It gives me great pleasure and it is with gratitude to Whiting-Turner that I write this letter. Acting as the Owner's Representative for the Classical Magnet School in Hartford, CT, I had the pleasure of working with Whiting-Turner who served as the City's Construction Manager. Whiting-Turner's team was comprised of a group of dedicated professionals who always put the success of the project first which included their attention to safety, quality, budget and schedule.

PMCM

Date:
July, 6 2012

The Classical project was a complex five phase project four of which were occupied construction with hard schedule milestones that correlated with the school schedule. Whiting-Turner was able to meet and or in some instances exceed these milestones to ensure the continuity of the educational objectives of the facility while making sure not to undermine both the quality and safety of the project. Whiting-Turner went above and beyond on this project, working daily with the building occupants to ensure a safe harmonious atmosphere was in place for both the school occupants as well as the construction activities taking place. This was accomplished with clear planning, reporting and constant and open communication with all team and facility members.

The project, as with all projects, was not without issues, although not all CM's are as responsive in addressing and resolving the issue in a timely and effective manner as the Whiting-Turner team was. I look forward to the next opportunity for ARCADIS to work with Whiting-Turner again.

Sincerely,

ARCADIS U.S., Inc.

Petina A. Killiany
Associate Vice President

Imagine the result

Latino Studies Academy at Burns

195 Putnam Street, Hartford, CT 06106

860.695.2980

Timothy J. Sullivan Jr., Principal

June 26, 2012

To Whom It May Concern

I am writing in support of the construction firm Whiting-Turner. During my tenure as Principal of the Classical Magnet School in Hartford, the school underwent a major (\$33 Million) construction/renovation project. I worked closely with both the site-based team members and the regional leadership team. I found the team to be professional, sensitive to our needs and easy to work with. I recommend that a school undergoing a project of our size seriously consider working with Whiting-Turner.

Our school was a new school housed on the site in temporary quarters during the entire length of the project. As the principal I had daily interactions with Whiting –Turner and their sub-contractors. Each time I or one of my staff members, parents or students interacted with the workers we found them to be professional. They looked people in the eye, had a friendly demeanor and were polite. Any fears I had about their interactions with students were quickly eradicated, as I observed the interactions. The Whiting-Turner team knew the importance of proper decorum, and communicated that expectation to the all of the subs.

Trying to conduct classes on a construction site can be quite a challenge. Coordinating schedules, avoiding excessive noise and assuring safety at every turn, can impact both the school and the construction work. Whiting –Turner was sensitive to our needs making the number of disruptions minimal. We compromised when needed, but the needs of the school’s teaching and learning team was clearly second, only behind safety.

One advantage of being on site during construction was my ability to dialogue often with the team about the progress of the project. While always being conservative in their projections, they helped me to get a realistic picture of progress, allowing us to schedule sporting events, and classroom activities with a clear understanding of the project’s progress. They were always open and honest in their assessment, and never attempted to paint an unrealistically rosy picture of the timelines.

I lived with Whiting-Turner’s team at my school for almost two years. In the end they delivered on a building that was well constructed, under budget and completed ahead of schedule. They were in tune with our needs, and always put safety ahead of profits. I recommend them without hesitation.

Timothy J. Sullivan Jr.
Principal



“The Hartford Public Schools is the State Capital’s Portfolio District of Excellence”

Add your address here: ABC Street Your Town CT 00000 ∞ www.hartfordschools.org